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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

January 3, 1917.

Minutes of University Council October 29th.

To the University Council of
the Shantung Christian University.-No.51.
and
the Shantung Mission.-No.401.

Dear Friends:

We received in due time from the Rev. Dr. J. R. Watson the Minutes of the autumnal meeting of the University Council October 29th. I at once acknowledged their receipt and explained that in accordance with the rule they would be held in common with the Minutes of the Annual Meetings in China until we received the Minutes of the Annual Meeting of the China Council. We received the Minutes of the Annual Meeting of the China Council recently and I now write regarding a few matters which appear to call for some reference from our Board.

p.2. Moving Expense of Dr. Chalfant, Mr. Davies & Dr. Roys.

The Board deeply regrets that it is unable to make any other answer at present than that given in Board letter No.396 of December 19th to the Shantung Mission. It is too bad that such a burden should be left upon you, but we venture to believe that you understand and appreciate the situation which I attempted to explain in the Board letter referred to.

p.3. Home Board of Trustees.

We note that you instructed your Committee to write to the Home Boards on this subject and we shall, therefore, await your Committee's communication.

pp.5 & 9. Invitation of the C.L.S. to Dr. Hayes.

Again we are obliged to express our deep regret that no other response is possible than that explained in Board letter No.396 of December 19th to the Mission. As we have written to Dr. Hayes, the Board will acquiesce in his judgment and in that of the Mission and the University Council regarding the acceptance of the invitation, but the Board is unable to make an additional appropriation under present conditions so that the matter would have to be financed either within the limits of the budget for the year or by the Treasury of the

JAN 3
1917

University Council.-No.51.
Shantung Mission.-No.401.

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C.L.S. We note that on p.9 you ask our Mission to provide a Professor to take Dr. Hayes' place in the Seminary. If the Mission can do this within the limits of its present force, the Board will have no objection, but in sending new missionaries from America the Board follows as far as possible the order of preference certified by the China Council and we do not find any request for a man for this purpose in its list. This consideration also will necessarily affect the requests for other reinforcements. The Board is taking this whole question into careful consideration but it is yet too early to state what new missionaries can be sent out next year as our fiscal year does not begin till April 1st and we do not yet have enough men or enough money in sight to guide us intelligently.

pp.9a-16. Estimates for the Ensuing Fiscal Year.

These will have careful study in connection with the Board's plans for the new fiscal year beginning April 1st. We cannot too earnestly caution you, dear friends, as to the absolute and imperative necessity of keeping the expenditures for new property and for enlarged cost of maintenance within the limits of the appropriations that are made available. It is magnificent that such sums have been provided by the China Medical Board of the Rockefeller Foundation. No other missionary medical college in all the world has so much and yet we know that it will be desperately hard for you to keep inside of even that liberal limit in view of the large addition which you must make and the special problems that you have to work through, but there is nothing more in sight.

Furlo of the Rev. Dr. and Mrs. J. J. Heeren.

The Board has approved the request for the furlough of Dr. and Mrs. J. J. Heeren, as made on p.12 of the Mission Minutes.

Sincerely yours,

Arthur J. Brown

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Extract of letter to China Council

January 4/17

re Staff for Tsinan Medical College

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The problems of the establishment of the Medical School at Tsinan and ~~its~~ its relation to the Nanking School have occupied much time and thought. We understand that Dr. Shields will probably be available for Tsinan. Dr. Evans would be glad to go, but it remains to be seen whether his mission and Board will approve. He is coming home on furlough this year and would not be available for any help at Tsinan until the fall of 1918 in any case. In view of the situation at Nanking the Nanking University Hospital would seem to have first claim upon Dr. Sloan. Dr. Dietrich, we understand, is now in Peking. As to Dr. Cochran, I believe that Dr. Johnson and Dr. Schultz saw Dr. Merle-Smith of the Central Presbyterian Church, and I have no doubt that all parties have perfect confidence in leaving the matter to be decided by Dr. Cochran himself. In staffing the Tsinan Medical School it will be necessary to look forward to the time when the grants of the China Medical Board will cease unless they are renewed, to consider also the proper balance between British and American doctors on the staff, as well as to the great importance of securing as soon as possible an adequate teaching body. Dr. Shields will be a tower of strength and it is earnestly to be hoped that Dr. Schultz may be able to return, and that Dr. McAll may be secured.

We have had interesting conferences with Dr. Franklin S. McLean, the dean of the Medical College in Peking, and you will be interested in the following item from the Board Minutes of December 18th:

The Secretary in charge reported a conference with Dr. Franklin C. McLean, appointed by the China Medical Board of the Rockefeller Foundation as the head of the new medical college and its affiliated hospital in Peking, China, regarding the medical education of women in North China, the transfer of Mr. William H. Adolph of the Shantung Christian University, and the relation of Dr. McLean to the North China Mission. The Board expressed its sympathetic interest in these subjects. The Secretary in charge was authorized to correspond with the North China and Shantung Missions regarding any changes in our responsibility for the medical education of women which the plans of the China Medical Board may render advisable. The transfer of Mr. Adolph from the Faculty of the Arts College of the Shantung Christian University to the preparatory department of the medical college of the China Medical Board in Peking was approved, subject to due consultation with the University Council of the Shantung Christian University, his salary, in the event of transfer, to be assumed by the China Medical Board and his place in the Arts College at Tsinan-fu to be filled as soon as possible. The Board cordially reciprocated Dr. McLean's desire to be affiliated in some way with the North China Mission, and the Secretary in charge was authorized to correspond with the Mission regarding the most practicable form which this relationship should assume, having in mind also the relations of Dr. F. E. Dilley, now in Peking, Mr. Adolph, and any other Presbyterian members of the staff of the new medical college and its affiliated hospital.

CABLE ADDRESS:
"INCULCATE" NEW YORK

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

DWIGHT H. DAY, TREASURER

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

AJB/B

OFFICE OF SECRETARY

January 17, 1917.

**Re: Gift for Model Village for Chinese Teachers in
Connection with the Arts College.**

To the Shantung Mission No. 403
and to the University Council No. 52.

Dear Friends:

At the meeting of the Board the 15th instant the following action was taken:

"An appropriation of \$5,000. gold was made for the Model Village for the Chinese Teachers in connection with the Arts College of the Shantung Christian University, Tsinan-fu, China; this sum being the final payment of Mr. W. U. Follansbee of Pittsburgh for this purpose."

This completes Mr. Follansbee's pledge of \$20,000. gold for this purpose. It is a remarkable gift from one of the best friends of Foreign Missions in all the United States. I am sure that Mr. Luce will be glad to write Mr. Follansbee a special letter of hearty thanks, and not only this but to keep Mr. Follansbee informed from time to time of the development of the village. You will be glad to know that during our recent campaign in Pittsburgh Mr. Follansbee was indefatigable in helping the representatives of the Board and that he made an extra subscription of \$5,000. for another object. He is also supporting through the Board Mr. Lazear, the Treasurer of the University. It is an inspiration to us, as we are confident that it is to you, to know that the cause has the support of such consecrated laymen.

Sincerely yours,

FEB 28 1917

SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York

OFFICE OF SECRETARY

AJB/K.

February 14, 1917.

In Re Grant of China Medical Board for the
Union Medical College at Tsinan-fu.

To the University Council of
the Shantung Christian University.-No. 53
and
The Shantung Mission.-No. 412.

Dear Friends:

We have received from Dr. R. Fletcher Moorshead,
Secretary of the Medical Auxiliary of the English Baptist Missionary
Society, a copy of the following Minute adopted by that Society
November 17, 1917:

"Dr. Moorshead submitted a report on behalf of
the Sub-Committee. The Sub-Committee had received com-
munications from Tsinan-fu welcoming the information of
the Advisory Board: reporting that the fees paid by
Pekin's students are at the same rate as those paid by
other mission students, namely about £1 per annum; sug-
gesting that the minimum contribution necessary for par-
ticipation in the union medical work should be one teacher,
a house or rent for a house and a money contribution of
£200 per annum for current expenses or £20 per student
sent by the mission; and indicating that the probable
total budget for college and hospital, excluding foreign
salaries, would be about £3000 per annum.

The Sub-Committee recommended:-

"(1) That the Advisory Board should raise
with the Joint Committee at Tsinanfu the question of in-
creasing the amount of fees payable by students, and sug-
gesting that as much local help as possible should be se-
cured from the Chinese residents and others as possible
well as from Chinese officials and the Government, es-
pecially as the Sub-Committee felt that the estimates
submitted from Tsinanfu were likely ultimately to be ex-
ceeded.

"(2) That the Advisory Board should urge on
societies interested the great need for the establishment
of an efficient missionary medical college in China,
training in the Chinese language under Christian influences
students who would become medical missionaries and
ordinary practitioners.

FEB 14 1917

Shantung Mission No. 412.
University Council No. 53.

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"(3) That Societies be invited to cooperate in the College on the following basis:-

- (a) One doctor
- (b) Residence or rent for residence at the rate of £50 for a foreign residence and £35 for an adapted Chinese house.
- (c) A money contribution of £100 per annum for the first five years.
- (d) The missions participating to be entitled to share in the local control of the college and hospital.

"In the course of the discussion the question was raised as to the position with regard to hostels, and the suggestion was made on behalf of the Sub-Committee that in any case where a hostel is required the need might be met by the society desiring a hostel renting from the college two semi-detached teacher's houses and utilizing one of these for a site and the capital funds necessary to erect hostel purposes in order to obviate the necessity for finding a site and the capital funds necessary to erect a special building.

"It was unanimously resolved to minute that the Board is convinced that a unique opportunity is presented at the present time in Tsinanfu in the province of Shantung in China for creating an efficient missionary union medical college, teaching in Mandarin, and is persuaded that if this is not done soon the missionary societies will not be able to achieve the same result in future at any other place; but that if the opportunity at Tsinanfu is taken advantage of, the societies will be able greatly to influence China for Christ through medical mission work, and the Board accordingly decided to take steps to recommend to societies that they should participate in the college on the basis recommended by their Tsinanfu Sub-Committee, and set forth above.

"The suggestion concerning the provision of a hostel if desired was unanimously accepted. The Board recommended to the Tsinanfu Sub-Committee to bring these proposals before societies, the suggestion being made that this would be more effectively done by deputation, Dr. Fletcher Moorshead if possible being a member of each deputation."

Dr. Moorshead also writes that the members of the foreign staff who are to be supported this year out of the grant of the China Medical Board are Dr. E. R. Wheeler of the English Baptist Mission, Dr. W. McClure of the Canadian Presbyterian Mission, and Mr. B. M. McOwan of the S.P.G. Mission of the Church of England.

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Shantung Mission.-No.412
University Council.-No.53.

He adds: "That for this year, owing to our having no other men available, we cordially agree to the rest of our share - out of the annual \$10,000. we agreed upon - being applied towards the heavy expenses that they have to meet at Tsinanfu in the commencement of the enlarged scheme. From the estimate which has been sent from Tsinanfu for the first year's expenditure of the C.M.B. Grant, we note that they desire to spend a total of G.\$31,137 or \$11,137. more than the yearly quota of \$20,000. In view however of the fact that a large amount of this first year's money is capital expenditure, which ought not to figure again, we assume that the 2nd year's estimate will be less, and thus in the end, the expenditure become adjusted to the work." We have concluded that as approximately one-half of the grant of the China Medical Board is to be considered at the disposal of the English Baptist Society, it is better for our Board to transmit that half to London and to leave the disposal of it to that Society and to regard the \$10,000. gold that our Board appropriated December 4th as our half.

These considerations will explain the following Minute which was adopted by our Board at its last meeting February 5:

"The Board concurred in the recommendations of the Medical Missions Auxiliary of the English Baptist Missionary Society of London, as stated in the 'Minute of the British Advisory Board on Medical Missions' November 17, 1916, regarding the Union Medical College at Tsinan-fu. Regarding the disposition of the \$20,000. gold from the China Medical Board of the Rockefeller Foundation for the increased annual expenditures of the Union Medical College and its affiliated Hospital, reference was made to the agreement stated in Secretary A. J. Brown's letter of May 27, 1916, to Mr. F.H. Hawkins of London, to the effect that approximately one-half of this grant of \$20,000. should be assigned to the English Baptist Society and the other half to this Board and also that one-half should be assigned to the University Council for the current expenses of the institutions on the field and the other half should be reserved by the Boards for the support of additional members of the foreign staff. As the Board December 4, 1916, appropriated its \$10,000. gold for the current field expenses ~~of~~ for this academic year, it was voted so far to modify that action as to make that sum applicable to the expenditures of this Board both for current expenses on the field and the salary and travelling expenses of Dr. Thornton Stearns, the additional member of the staff who sailed August 10, 1916.

"As the China Council has found it necessary to transfer to another station Dr. Frederick Dieterich, who was assigned to the Union Medical College at Tsinan-fu in the Board's action of August 30, 1916, the Board rescinded that part of its action of that date which specified that

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Shantung Mission.-No.412.
University Council.-No.53.

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his salary was to be charged to the grant of the China Medical Board of the Rockefeller Foundation.

"It was voted that the remaining \$10,000. of the grant of the China Medical Board should be transmitted to the Treasurer of the English Baptist Missionary Society of London, in order that it may pay the salaries of its own representatives on the foreign staff of the institutions and make any balance available for the current expenditures on the field, as this Board has now done.

"As the \$10,000. appropriated by our Board December 4th was for the academic year of the College ending August 31, 1917, and as it is desirable that our Board's appropriations should conform to its fiscal year, it was voted that only 7/12th of the \$10,000. referred to, namely, \$5,833.33, should be considered as available for the seven months of this fiscal year, namely, September 1st to March 31st, and the field treasurer was instructed in sending his annual report to give the detailed expenditures under this sum so as to show the actual amounts used for the period mentioned. The remaining 5/12th, namely, \$4,166.67, was cancelled with the understanding that this amount will be reappropriated after the beginning of the new fiscal year, April 1st, together with such additional sum as may be necessary to provide the total available amount for the complete fiscal year beginning at that time.

"The Board renewed its caution to the University Council regarding over-expenditures, as no funds will be available for the maintenance of the institution beyond the grants already authorized by the China Medical Board of the Rockefeller Foundation and the grants by the Missionary Boards and Societies in their budgets. It should also be borne in mind that, as the total sum available has now been appropriated, the Board cannot appoint another foreign member of the staff until next year's grant shall become available, unless the University Council shall report that there will be a saving sufficient for such an appointment."

I have a letter from Dr. Neal, dated December 14th, suggesting that the Boards consult the University Council before making any further appointments. It should be noted, however, that the two men that have been appointed, Dr. Stearns and Dr. Dieterich, were both assigned under the requests that the University Council had submitted to us of men that were needed. Of course, the Board will not consider any further appointments except on the basis of the official requests sent to us from the field. Dr. Moorshead makes the excellent suggestion that it would be well for all the cooperating Societies "to adopt a policy of making no appointments for Tsinanfu without conference with each other, and with the Faculty of the College, so as to ensure that each appointment fits in with the need,

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and makes the exact contribution required in the shaping of the scheme." Of course, we must look to the University Council for a report as to the particular department for which any additional man is needed. The only money for salaries for such additional appointees must come out of the annual grant of \$20,000. gold from the China Medical Board, unless unexpected special gifts shall be received, or one of the cooperating Boards finds itself able to support additional men. I am sorry to say at this writing I see no prospect that our Board will be able to do this as our present burdens tax our resources to the utmost. In these circumstances, it might be well for the University Council in asking for additional men to state whether their salaries can be taken out of that annual grant and still leave enough money for the College and its affiliated Hospital. Dr. Neal's letter, to which I have referred, gives a list of seven foreign men still needed in addition to those now on the field. Of course, you will see that such a reinforcement is utterly impossible, unless you can make the institutions self-supporting so far as all their running expenses are concerned.

Sincerely yours,

Arthur J. Brown
Per K.

Dr. Brown was obliged to leave
before signing this letter.

0114

MAR 28 1917

SECRETARIES

APPROPRIATION LETTER 1917-18

PLEASE READ WITH CARE

THE BOARD OF FOREIGN MISSIONS

PRESBYTERIAN CHURCH IN THE U.S.A.

156 FIFTH AVENUE

NEW YORK

March 6th, 1917.

DEAR FRIENDS:

The situation which the Board has been called to face this spring in connection with the annual appropriations has been unusually grave and difficult. The unfavorable rates of exchange involved an increased expenditure of nearly \$250,000 merely to maintain missionaries' salaries, meet the increased cost of furlough travel and continue the existing work. It has been found absolutely necessary also to increase missionaries' salaries in Chosen and Colombia and in view of the high cost of living in America it has been voted to increase the home allowance to the extent of \$60 per annum for single missionaries and \$120 per annum for married missionaries, beginning April 1, 1917. The uncertainties of the international situation also heavily cloud the future. On the other hand, the receipts for the current year 1916-17 have shown a very encouraging advance, an advance which would make it possible, if it were not for the exchange situation, to give the missions the largest reinforcements and the largest increase of appropriations which they have ever received. The Board is prepared to view the whole situation with faith and courage, and at its meeting yesterday adopted the following minute:

The Board gave consideration to the question of the appropriations for the fiscal year, April 1st, 1917-March 31st, 1918. The Executive Council presented the detailed statement which it had submitted to the Budget Committee of the Executive Commission of the General Assembly showing the following requests from the Missions and necessary items of home expenditure:

	1916-17	1917-18
Classes I and II—Missionaries now in service, furloughs, children's allowances, etc.	\$979,924.00	\$1,064,502.19
Extra cost Salaries China and Persia acc't high cost of silver		119,318.00
Classes IV to X—(Exclusive of Class VIII) required by the Missions for their actual work and present opportunities as per Column III in the Estimates, the increase being due chiefly to exchange	669,613.00	800,746.01
Classes IV to X—(Exclusive of Class VIII) required by the Missions in addition, if any adequate advance is to be made, as per Column IV in the Estimates	113,755.00	191,813.37
Class VIII—New property asked (in part only and exclusive of endowments)	2,102,311.00	2,656,714.14
Class III—New Missionaries	80,000.00	80,000.00
Emergency Health Fund	8,000.00	10,000.00
Special Fund for increasing efficiency of missionaries on furlough	2,000.00	2,000.00
Additional Home Allowance	5,000.00	12,000.00
Administration and charges ordered by the General Assembly and Mission expenditure in the United States	160,000.00	172,000.00
Total	\$4,120,603.00	\$5,109,093.71

As it was manifestly impossible to approve any such expenditure, the Council reported that it had suggested to the Budget Committee the following tentative budget:

	Appros. 1917-18
Classes I and II—Missionaries in service, furloughs, children's allowances, etc.	\$1,064,502.19
Extra cost Salaries China and Persia on account of high cost of silver	119,318.00
Classes IV-X—Expenditures for all the existing work of the Missions, except Class VIII, new property	800,746.00
Class III—New Missionaries	80,000.00
Classes IV-X—Small addition to Native Work appropriations to allow some advance	100,000.00
Class VIII—New Property, some of which is already pledged	250,000.00
Administration and Charges ordered by the General Assembly and Mission expenditures in the United States	172,000.00
Emergency Health Fund	10,000.00
Amount set aside to be spent, on special recommendation of the Missions, for Graduate Study and the better equipment of Furloughed Missionaries	2,000.00
Additional Home Allowance	12,000.00
Balance remaining from deficit of \$50,058 with which the year began	35,000.00
Total	\$2,645,566.19

The Executive Council reported that on this basis it had asked the Budget Committee of the Executive Commission to approve the sum of \$2,250,000 the amount to be raised by the churches, Women's Boards, Sabbath Schools and Young People's Societies, or \$400,000 more than the amount approved by the Budget Committee from these same sources for the year 1916-17. This was recog-

nized to be a large request, but in 1914 the Budget Committee had approved an increase of \$320,000. and the conditions this year are not less urgent, over \$250,000 of the increase being due to the advanced rates of exchange alone and \$85,000 to the support of the slightly enlarged staff of missionaries and to the greatly increased cost of furlough travel, due to the war. This advance of \$400,000 the Budget Committee unanimously approved.

While the amount approved by the Budget Committee indicates what the churches and their auxiliary organizations might be reasonably asked to provide, it is recognized that it would not be prudent to make an actual appropriation on this basis at the beginning of the year. With a view, however, to giving the Missions an advance guarantee of as large a sum as appears to be practicable, the Board voted to make the following appropriations for the fiscal year, beginning April 1, 1917:

Classes I and II.....	\$1,064,502
Classes I and II—Increases in salaries in Chosen and Colombia.....	6,400
Classes I and II—Excess exchange on regular salaries in China and Persia.....	119,318
Classes I and II—Increase in Home Allowance of \$60 per annum per individual.....	12,000
Classes IV to X—(Exclusive of Class VIII).....	800,746
Class III—New Missionaries.....	50,000
Emergency health return fund.....	10,000
Special Fund for study during furlough.....	2,000
Administration charges ordered by the General Assembly and Mission expenditure in the United States.....	172,000
Total.....	\$2,236,966

To meet these original appropriations it is estimated, on the basis of the credits of 1916-17, that the following income might be counted upon:

Gifts from churches, Women's Boards, Sunday Schools and Young People's Societies, this being the amount actually received from these sources for the first eleven months in 1916-17 toward the regular budget, plus an estimated amount for March, 1917.....	\$1,614,018
Estimated receipts from legacies applicable to the budget.....	125,000
Estimated miscellaneous and individual donations applicable to the budget.....	125,000
Estimated income from endowment funds and securities.....	115,000
To be applied from the capital of the Kennedy Evangelistic Expansion Fund..	75,000
Various credits (average of past few years).....	50,000
Total.....	\$2,104,018

Unless the income of the Board for 1917-18 can be increased above these amounts, the appropriations authorized would involve a deficit of \$132,948 in addition to any deficit of March 31, 1917, the present financial forecast showing a possible deficit of \$100,000 at that time.

In spite of these facts, however, the Board feels that it must go forward in reliance upon God to meet the enlarged needs of the work for the new year. In taking this action, the Board looks forward to the combined co-operation of all the missionaries with the officers of the Board at home and the concentration of every possible energy upon the task of securing the amount needed to cover the appropriations hereby authorized.

If during the new year the clouds of war shall pass away and the exchange situation improves, and the gifts of the churches in response to the call, that will be made under the authorization of the Budget Committee of the Assembly's Executive Commission, exceed the amount on which the Board is now relying, it will be possible to make increased appropriations during the year. The Board recognizes that the appropriations that have been made should be largely supplemented if the needs of the work are to be met, and it will call upon the Church for the full amount approved by the Budget Committee. However, it is quite impossible to foretell whether any further appropriation can later be made; therefore the missions should base their plans solely upon the amounts now authorized.

The total share of the annual appropriations assigned to the **Shantung Christian Univ...** Mission is, for Classes I and II (Gold) **\$16,885.00**

and for Classes IV and X, exclusive of Class VIII **Max. 15,425. and Gold \$1520.07**

These amounts represent the full sum required by the Mission for Classes I and II and provide for the native currency classes the same amount as at the beginning of the year 1916-17.

Of last page

It should be noted that this grant includes all the special object pledges that have been made for the work of your Missions, and a further sum for which no pledges have yet been made, but which the Board guarantees in the expectation that the necessary money will be forthcoming. Any additional special object gifts that may come in will be applied toward this now unassigned sum, unless accompanied by conditions which forbid such application in which case the Board will give them separate consideration.

The Board would earnestly appeal to all the missionaries to direct their efforts toward providing the large amount which has been appropriated, which is \$353,429 in excess of the appropriations a year ago. The Board could not venture upon such an increase as this if it did not believe that every mission would loyally and unreservedly co-operate in securing the funds necessary to carry the enterprise forward. The Board recognizes the fact that there will always be special needs which must be met by special appeal and that there are many donors whose interest can only be aroused in this way. A special list has been made of items recommended by the Missions in their preferred lists of new property and the Board believes that the position of the China Council is right in holding that no special appeals should be

made except with the Board's consent and for the objects included in the preferred lists. The items which have been selected are included in the objects of the Special Campaign which has been carried on in the past year and will be carried forward into the new year, which has already yielded over half a million dollars and which it is hoped will yield a full million. Any special appropriations for new property which can be made from time to time will be reported to the missions as the funds are secured. But, in behalf of the Board, we would urge the Missions to join with us in putting forth every energy to secure special contributions toward the regular budget which has been authorized for the new year; unless a great increase of receipts can be secured there is the probability of a heavy deficit on March 31, 1918, with the consequent necessity of such retrenchment as we should make every effort now to avert. Special notice will be sent regarding any new missionaries and necessary appropriations on their account.

The income of special endowment funds given for any of the Missions or any departments of their work has been included in the case of each mission in the total appropriations herewith reported, with the exception of the Shantung Christian University and the Ewing and Forman Christian Colleges.

In view of the increase of the home allowance, the special contingent rent fund for furloughed missionaries has been discontinued. The furlough study fund is continued. Please note that to secure the \$60 grant from this fund the recommendation of the Mission is required.

Copies of the three volume **Report of the Panama Congress on Christian Work in Latin-America** have been sent to the Secretaries of the various stations for Station use.

The problem of **Appropriations for Language Teachers** for new missionaries has been raised by several missions. The Board does not receive special money for language teachers in connection with the support of missionaries. Language teachers are listed among the many items of cost in maintaining missionaries, but in no case does the Board receive from special supporters enough money to cover the expense which the maintenance of a missionary involves. In earlier years it was customary, when new missionaries were appointed, to make a special appropriation for their language teachers for the balance of their first year on the field, leaving it to the missions to include the necessary expense for language teachers thereafter in the regular estimates. Some of the missions urged that the added appropriations for language teachers should be continued, however, after the first half year. This the Board was unable to guarantee. The best that it could do was to distribute to all the missions each year the total amount available, leaving it to each mission to provide for its necessities within its grant. Inasmuch, moreover, as in almost all the missions each year some missionaries having acquired the language are discontinuing the use of a teacher, it was felt that it was not expecting too much that the missions which were enjoying the reinforcement of new missionaries should provide, from the date of their arrival on the field, the necessary language teacher by use of the lapsed appropriations of older missionaries. Some of the missions have been content with this arrangement, but others have not. The Board asks the judgment of the missions as to the course which they desire to have pursued. At the beginning of each year, just as at present, there is a fixed amount to be distributed among the missions. Do the missions desire that the amount available for their native work should be reduced by the amount that would be necessary to provide in the appropriations in Class III for a language teacher for each new missionary, and do the missions desire that thereafter the native work appropriations should be reduced in New York by the amount necessary to continue to provide language teachers specially in subsequent years? This would involve the transfer of the appropriation for language teachers to Class I, with the understanding that it would lapse at the end of the period for which language teachers are provided. The other alternative is for the Board to continue as at present making the total maximum appropriation for native work to each mission and leaving it to the mission within its appropriation to provide the language teachers for all missionaries requiring them. This would leave appropriations for these purposes at the disposal of the mission when language teachers are no longer needed. Will each mission kindly report to the Board its judgment and preference in the matter?

Annual Station Reports. As the Board's Annual Report presents the work by Stations, each Station should send to the Board a single, condensed statement of its year's work. This statement should be under the following heads: Personnel; Property Equipment (a new item); (General Statement); Evangelistic; Educational; Medical; Literary; (Other Work). The Station Editor of this Report should give but little space to illustrative incidents; these should be left to the Departmental Reports, the Quarterly Station Letters, etc. From the text there may be omitted also such Station statistics as will appear in the Statistical Summary at the end of each Mission in the Board's Report. This Station Report should be written in the third person with the home constituency in mind.

Quarterly Station Letters. Many Stations are still backward in appreciating the value to themselves and to the work at large of these periodic report letters. With our work organized into Stations and our home contributions largely given on the Station Plan, these Quarterly Station Letters are essential. The organizations and the individuals supporting the work of a Station quite properly expect and are promised Quarterly Letters. No time and thought is better invested for Missions in general and especially for your own Station in particular than that spent in writing brief, bright, informing, interesting Quarterly Letters. People wish to contribute to Stations from which they hear regular reports of encouraging activities. Although these letters are mailed to a Secretary of the Board, they should be written for use in Churches, Sunday Schools, Societies, periodicals, etc.

The Board assures the Missions of its deep sympathy with them in the heavy problems of the work, and bespeaks from the Missions their co-operation in the effort to lead the home churches to clear away the deficits, to meet the largely increased appropriations which are now made, and to continue a strong and steady advance.

Sincerely yours,

ROBERT E. SPEER,
ARTHUR J. BROWN,
A. WOODRUFF HALSEY,
STANLEY WHITE,
DWIGHT H. DAY.

made except with the Board's consent and for the objects included in the preceding list. The items which have been selected are included in the objects of the Special Campaign which has been carried on in the past year and will be carried forward into the new year which has already yielded over half a million dollars. The Board would like to join with us in putting forth every energy to secure special contributions toward the regular budget which has been authorized for the new year.

NOTE: THE AMOUNT OF THE APPROPRIATION IS GIVEN ON PAGE TWO. THIS TABLE GIVES THE TOTALS, CLASS BY CLASS, OF COLUMN III OF THE ESTIMATES.

For Station	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
Class I	\$13,750.00
" II	3,135.00
" IV	\$16,885.00
" V	Max. 7164
" VI	6707
" VII	2790
" IX	475
	Max. 17136
For Station	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
Class I	Note: In Re Shantung University.
" II	The Board appropriation is Max. 13,493. and Gold
" IV	\$1530.07. This includes the University Endowment Income
" V	Gold \$1466.07 and endowment incomes of the Van Cleave
" VI	and Hughes Scholarships Gold \$64. But it does not include
" VII	the grant of the China Medical Board, which will be
" IX	separately appropriated when received.
For Station	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
Class I	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
" II	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
" IV	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
" V	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
" VI	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
" VII	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)
" IX	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)

MAR 27 1917

1781
SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY
AJB/B

March 21, 1917.

Re: Appropriation for New Property of the Arts College.
Appropriation for New Property of the Medical
College.

Mr. William H. Adolph, Ph.D.

Resignation of Mr. and Mrs. Edward T. Lazear.

To the Shantung Mission No. 424
and to the University Council No. 54.

Dear Friends:

At the meeting of the Board the 19th instant the
following actions were taken:

"An appropriation of \$7,075.00 gold was
made for the new property fund of the Arts College of
the Shantung Christian University at Tsinan-fu Station
of the Shantung Mission; this sum being composed of special
gifts for this purpose from sundry sources."

"An appropriation of \$10,000. gold was made
for the new property of the Union Medical College at the
Tsinan-fu Station of the Shantung Mission; this sum being
the third instalment of the pledge of \$50,000. gold made
by the China Medical Board of the Rockefeller Foundation
for this purpose."

"Report was made that Mr. William H. Adolph
of the Shantung Christian University, after consultation
with the faculty and University Council, had declined the
offer from the Board of Trustees of the Union Medical
College in Peking, referred to in the Board's action
of December 18."

"The resignation of Mr. and Mrs. Edward T.
Lazear of the Shantung Christian University and the Shantung
Mission was accepted to take effect on his departure from
the field early in April, no provision to be made for his
travelling expenses or retiring allowance."

We have received from the Rev. Dr. J. R. Watson
the Minutes of the meeting of the University Council January 24th.
We have read them with deep interest. With the exception
of Mr. Lazear's resignation, however, there appears to be nothing
that calls for the special action of the Board. You will recall

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Shantung Mission No. 424
University Council No. 54.

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that the question regarding the proportion of current expenses referred to on page 5 was discussed in Board letter No. 412 to the Shantung Mission and No. 53 to the University Council, dated February 14th.

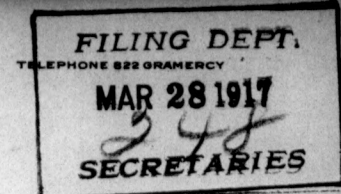
We thoroughly appreciate the fine spirit of devotion which Mr. Adolph's letter to me of February 13th indicates. Of course the Board has no thought of pressing the matter and gladly acquiesces in his judgment and your own.

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.

156 Fifth Avenue

AJB/K SECRETARY

~~South China Mission, No. 346.~~ New York

No. 55.

March 23, 1917.

In Re Appropriations for 1917-1918.

To the University Council
of the Shantung Christian University.

Dear Friends:

I have written in Board letter No. 425 of this date to the Shantung Mission regarding the budget for the ensuing fiscal year, and I write in this separate letter regarding the budget for the University which has not been included in the Mission's regular budget. The enclosed copy of the Board's printed letter of March 6th will give you the essential facts and the necessary explanations. Two years ago, you asked us not to include the interest on the endowment in the annual budget but to appropriate it separately; but in your estimates for next year, you included the endowment, placing it, however, in mexicans. As the income on the endowment is a fixed sum in gold, of course the Board cannot turn it into mexicans at the present abnormally high rate of exchange. The Board therefore makes its own direct grant to you in mexicans as usual, and then adds the amount in gold which we receive from the endowments.

The contribution of the China Medical Board of the Rockefeller Foundation will be appropriated separately when received. We have spoken in other letters not only of the urgent importance but the imperative necessity of projecting the expenditures for the medical department within the limits of the total amount which the Board makes available in the regular budget and the added gift from the China Medical Board.

Sincerely yours,

Arthur J. Brown

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/B

May 8, 1917.

Re: Death of the Rev. Dr. William P. Chalfant.

To the Shantung Mission No. 430
and to the University Council No. 56.

Dear Friends:

We were deeply moved by the cable of the Rev. Dr. Watson M. Hayes bringing the distressing news that our beloved Rev. William P. Chalfant, D.D., had passed away April 21st. We at once sent the sad message to the relatives whose addresses were on our books and at the next meeting of the Board, which was held yesterday, I presented the following resolution:

"At the meeting of the Board of Foreign Missions May 7th, the Board adopted the following Minute regarding the death of the Rev. William P. Chalfant, D.D., of the Shantung Mission:

"The Board has learned with deep sorrow that this honored and beloved missionary suddenly died of heart failure at his station in Tsing-chou-fu, China, April 21st. The news was wholly unexpected and the sad event was a great shock not only to his family and associates, but to a wide circle of friends both in China and America.

"William P. Chalfant was born at Saltsburgh, Pa., September 3, 1860, and was therefore fifty-seven years of age at the time of his lamented death. He was a son of the Rev. George W. Chalfant, D.D., LL.D., so widely known as one of the prominent and influential pastors of the Presbytery of Pittsburgh. Mr. Chalfant was educated at Lafayette College, from which he was graduated in 1881, and at the Western Theological Seminary in Allegheny, Pa., from which he was graduated in 1884. After serving for a time as assistant pastor of the Central Presbyterian Church of Pittsburgh, he was appointed a foreign missionary and assigned to the Shantung Mission in China, for which he sailed June 17, 1885. He threw himself with ardor into the work of the Mission, diligently studying not only the Chinese language but the Chinese people, their history, their manners and customs and their social and religious life. The Mission early recognized his high qualities and committed large responsibilities to him.

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Shantung No. 430
University Council No. 56.

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For many years he was actively identified with the evangelistic work, laboring incessantly at his station and in extensive itinerating tours among the hundreds of villages in that crowded Province. He went about among the people not only in the name but in the spirit of his Lord and Master, an ambassador of Jesus Christ who always and everywhere bore eloquent testimony to the truths of the Gospel and who exemplified them in the devotion and consistency of his daily walk and conversation. After the Board and the Mission united with the Society and Mission of the English Baptist Church in forming the Shantung Christian University Dr. Chalfant's eminent qualifications as an experienced evangelist, a ripe scholar and a clear and sound thinker led the University Council to elect him to the professorship in the Theological Department of the University at Tsing-chou-fu. Here he served with conspicuous ability. When the Rev. Paul D. Bergen, D.D., was compelled by ill health to resign the presidency of the Arts College, the University Council turned to Dr. Chalfant. His strong preference was for the work which he was doing in the Theological College, but he yielded to the urgent request of the University Council to serve as Acting President of the Arts College until a permanent President could be found. He came to the College at a time of special difficulty and delicacy due to the political readjustments through which China was then passing; but he managed the affairs of that important institution with a combination of tact and wisdom and firmness which commanded the confidence of both missionaries and Chinese. On the election of the Rev. L. J. Davies, D.D., to the presidency, Dr. Chalfant gladly returned to his chosen work in the Theological College. He clearly saw that the success and stability of the Christian movement in China largely depends upon an adequate supply of Chinese ministers, and his whole heart was enlisted in the training of young men for this high calling. His students looked up to him with mingled respect and affection. In many villages and cities of northern China, the Gospel is being effectively preached by Chinese pastors and evangelists whom Dr. Chalfant, together with his associates in the Faculty, "opened the Scriptures" and specially prepared for their work. The death of such a man at the apparent height of his powers and usefulness is a heavy blow. The estimation in which he was held by his associates is indicated by the following extract from a letter just received from a member of the Mission at home on furlough: "I am overwhelmed with grief. We cannot spare him. The foreigners need him, the Chinese need him, and the whole work needs him. I might write pages telling of his wide vision, his genial spirit, his unselfishness, his constant courtesy, lenient to a fault and untiring in effort to help the Chinese. But even then the real nature of the man would not be known. He was one of the choice men of China."

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1917

Shantung Mission No. 430
University Council No. 56

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"Dr. Chalfant was married October 8, 1888, to Miss Louise Hawkins Boyd. One daughter and four sons were born to them. Mrs. Chalfant died in 1903. December 10, 1907, Dr. Chalfant married Miss Ada Gilbert, a missionary of the Church Missionary Society of the Church of England, who survives him together with the four sons referred to. The Board extended its heartfelt sympathies to the bereaved family and to the Shantung University and Mission, all of whose members feel so sorely bereaved in the death of this devoted servant of God."

After the reading of this resolution, the Board rose and was led in a moving prayer.

My own sense of loss is deep for I have personally known Dr. Chalfant ever since I took the correspondence with the Mission shortly after entering the service of the Board twenty-two years ago. I counted him as a man and a missionary of high character and marked efficiency and a personal friend whom I greatly loved. I join with you and with his bereaved wife and family in mourning his departure; and yet I rejoice with you and with them in the knowledge that God did such a great work through him and gave him such manifest tokens of His presence and blessing. I can imagine what his death must mean to the Chinese to whom he had consecrated his life and my heart goes out to them also.

I am sending copies of this letter to the University Council, to the Mission, to the members of the family, to special friends of Dr. Chalfant's whose addresses are known to us and to the Presbyterian Banner in Pittsburgh. I must leave my stenographer to sign it, as I shall have to take the train for an out-of-town engagement before the letter can be written out.

Sincerely yours,

Arthur J. Brown.
per B.

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MAY 31 1917

1181
SECRETARIES**The Board of Foreign Missions
of the****Presbyterian Church in the U.S.A.****156 Fifth Avenue****New York**

OFFICE OF SECRETARY

AJB/B

May 21, 1917.

Re: Gift for Equipment for Union Medical College.
Gift toward Current Expenses of Union Medical College.
Additional Grant from China Medical Board on account
of high rate of exchange, etc.
 Extract from a letter received from Dr. W.M. Schultz.
 Visit of Mr. F. H. Hawkins.

To the Shantung Mission No. 434 and
 to the Shantung CUniversity Council No. 57.

Dear Friends:

At the meeting of the Board the 21st instant the
 following gifts were appropriated:

"An appropriation of \$1,763.45 Gold was
 made for equipment for the Union Medical College of the
 Shantung Christian University, China, this sum being a
 gift from the China Medical Board of the Rockefeller
 Foundation under its pledge for this purpose."

"An appropriation of \$4,166.67 gold was
 made toward the current expenses of the Union Medical
 College of the Shantung Christian University, China,
 for the current fiscal year, this sum being the payment
 by the China Medical Board of the Rockefeller Foundation
 of five-twelfths of its annual pledge of \$10,000. gold
 for this purpose, this payment to cover the period from
 April 1st to August 31st."

You will of course understand that these sums do
 not increase the amount which you have been authorized to expend
 but simply mean the payment toward the pledges of the China Medical
 Board, of which you have been already advised. The first item covers
 bill of Thomas & Co. for equipment ordered from Tsinan-fu.

I may add, however, that I have made formal
 application to the China Medical Board for an additional grant of
 \$18,000. gold on account of the fact that the abnormally high rate
 of exchange and the increase in the cost of labor and materials
 have not enabled you to do as much with the \$50,000. gold for
 property and equipment as we had anticipated when the original gift
 was made. I have been in conference with Dr. Wallace Buttrick,

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MAY 21
1917

Shantung Mission No. 434.
University Council No. 57.

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the Director of the China Medical Board, and am assured of its cordial sympathy. He tells me, too, that he has received a recommendation on this subject from Mr. Roger Greene in Peking. It has been agreed to defer action until arrival of Dr. Harold Balme, who is expected to be in New York next week on his way from China to England. We shall confer with him and we shall be very glad to ask for a still larger sum if he thinks it necessary and can put us in possession of the necessary data.

You will be interested in the following extract from a letter which I have just received from Dr. William M. Schultz, in reply to a letter that I had written him:

"You are good enough to ask about our health and our plans. Our plans are just what they were when I last conferred with you. I have no other thought than to return to China just as soon as I can. My physician tells me that I shall be quite able to work before long, but the time of our return is wholly indefinite. While I am very anxious that the Board keep me on its rolls as in good standing and absent on leave without home allowance, the time of my return is so indefinite that I must not be allowed to affect in any way appointments to the Shantung Mission and to the Medical School."

We had an interesting visit from Mr. F. H. Hawkins, Secretary of the London Missionary Society, and we learned with great pleasure that the Society had voted to cooperate with the Union Medical College at Tsinan-fu "as a fully participating Society".

Sincerely yours,

Arthur J. Brown

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CABLE ADDRESS: INCULCATE NEW YORK

RECEIVED

JUL 11 1917

Dr. Brown.
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER

S. H. Day

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

TELEPHONE 822 BRAMER
FILING DEPT.

56772 JUL 21 1917
1181
SECRETARIES

July 10 1917

My dear Dr Brown:

We have just received from ~~Miss~~ Helen Boyd Dull \$1200 in payment of her subscription and that of Mrs McCormick for the Union Medical School at Tsinan. The Shantung Mission was authorized to expend this amount in July 1915 on the basis of correspondence with Dr Neal who wrote that he had secured this subscription from these two ladies. The authorization having been given by cable. We assume that this amount is now to be appropriated but it should be clearly indicated in the minute that it covers items already expended during the year 1915-16 so that there will be no mistake on the field in assuming that it is an additional sum available to the school.

Yours very truly,

DWIGHT H DAY, Treasurer

By *W. H. Day*

B/W

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AUG 9 1917

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

July 20, 1917.

Supplementary Gift of the China Medical Board
for the School of Medicine, Shantung Christian
University. *(To cover rise in exchange)*

To the University Council
of the Shantung Christian University.--No.58,
and
To the Shantung Mission.--No.441.

Dear Friends:

The members of the University Council have doubtless heard directly from Dr. Harold Balme, who is now in America, of the conferences that have been held with Dr. Wallace Buttrick of the China Medical Board of the Rockefeller Foundation, regarding the urgent needs of the Union Medical School. I have delayed sending you official word until we received the official announcement from the China Medical Board. This came to us not long ago and I presented it at our next meeting, at which the following action was taken:

"Letters from Dr. Henry S. Houghton, dated July 6th, and Dr. Wallace Buttrick, dated July 13th, were presented announcing that the China Medical Board of the Rockefeller Foundation had made an additional appropriation of \$20,000. gold on account of the increased cost of exchange, to supplement its appropriation of \$100,000. gold for a period of five years, referred to in the Board's action of April 3, 1916. It was therefore voted to notify the University Council on the field that the \$100,000. gold originally granted for current expenses for five years has now been increased to \$120,000. gold and that the effect of this grant is not to increase the number of Mexican dollars to be expended this year for current expenses, but to provide the additional gold that will be required to purchase the same number of Mexicans, the remainder of the sum of \$20,000. gold to be reserved for ensuing years."

This Minute has been carefully drawn so as to make clear the purpose to which the money is to be applied. I am sending a copy to Dr. R. Fletcher Moorshead, Secretary of the Medical Mission Auxiliary of the English Baptist Society in London. I can imagine your great relief in the splendid addition to an already splendid gift and I am sure that I do not need to suggest to you that you send an official letter of thanks to Dr. Wallace Buttrick, whose address is 61 Broadway, New York City. As this gift is not available for property I am troubled to know how you are to meet the loss in exchange in your building operations. I shall confer with Dr. Balme on this subject at the first opportunity.

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JUL 20
1917

University Council.-No. 28.
Shantung Mission.-No. 441.

In this connection I wish to report for record the following action:

"An appropriation of \$1,200. gold was made for current expenses during the fiscal year 1915-1916 of the Union Medical School of the Shantung Christian University, Tsinan-fu Station, Shantung Mission; this sum being a special gift for this purpose by Mrs. Helen Boyd Dull of Harrisburg, Penn., in payment of her subscription and that of Mrs. Harry B. McCormick, it being understood that the money has been already expended on the field under the Board's authorization of August 4, 1915."

Sincerely yours,

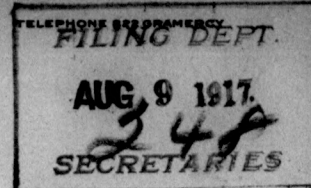
Arthur J. Brown

0130

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.



July 30, 1917.

Transfer of the Rev. and Mrs. H. W. Luce.

To the University Council
of the Shantung Christian University.--No.59.
and
The Shantung Mission.--No.443.

Dear Friends:

When we learned of the proposed transfer of the Rev. Henry W. Luce to the China Christian Educational Association we, of course, deferred reply pending the receipt of an official communication from the field embodying the field judgment. The action of the Mission's Executive Committee May 29th referred the whole matter to the Mission in terms which gave us the impression that there was some doubt in the minds of the Executive Committee as to what ought to be done. We have not yet received a copy of the Mission's action, but we have a cable from Mr. Luce dated July 25th reading:

"Mission approves subject your approval join Educational Association."

While this makes clear that the Mission has approved, we feel some hesitancy in reply without knowing more of the circumstances than it was possible for Mr. Luce to indicate in a cable, especially as we have grave misgivings as to whether he ought to leave the University with which he has been identified so long and for which he has done so much. Moreover, we do not see how he can be spared at a time when two other men, Mr. Mills and Mr. Rankin, have recently dropped out of the faculty. However, this is another of the many cases in which we are disposed to acquiesce in the judgment of the responsible bodies on the field even though we are not clear ourselves, and as Mr. Luce writes and cables that it is important that he should know at once whether the Board approves, we have sent him the following cable:

"Board approves if Mission action clear."

The text of the Board's action is as follows:

"The China Christian Educational Association having asked the Rev. Henry W. Luce of the Shantung Mission to become associate secretary, the Mission and the University Council having given their approval and the Chairman of the China Council having been consulted, the Board acquiesced

JUL 30
1917

University Council.-No.59.
Shantung Mission.-No.443.

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in the recommendation of the field bodies concerned. It is assumed that, although the residence of Mr. and Mrs. Luce will be in Shanghai, they will retain, pending further correspondence, their membership in the Shantung Mission. The Board will continue their salary and children's allowances, but their travel, house rent and other expenses shall be considered a proper charge upon the treasury of the Educational Association."

We therefore leave the responsibility in this matter with you.

I may add that while our Board has taken this action for the present regarding the salary of Mr. Luce, some of us here have raised the question whether the time has not come for the China Educational Association to make an annual budget, which will include all of its expenditures and the salaries of foreigners as well as Chinese, and to pro-rate this budget among all the missionary Boards and Societies whose Missions are represented in the Association either on the basis of the number of their missionaries or the number of their educational institutions or such other basis as may be deemed equitable. It seems to us that it would be wiser and more equitable to do this than to depend so largely upon donations from particular Boards. If our Board pays the salary and children's allowances of Mr. and Mrs. Luce, it will be making an annual contribution of \$1,850. We understand that while the Methodist Board is paying Dr. Gamewell's salary, he does not give his full time to the Association but devotes a portion of it to the work of the Methodist Mission. If any other Board is paying a like amount we have not been so advised. It looks, therefore, as if a few Boards will be paying an altogether disproportionate share of the expenses of the Association and that a large majority of the Boards whose Missions have the benefits of its work are paying little or nothing. I understand that Dr. T. H. P. Sailer is in correspondence with some of the brethren on the field on this subject so that the suggestions will probably not be new to you. We shall be glad to have some further information on this subject. Meantime, our Board's provision of the salary of Mr. Luce for the present will not hold up his appointment on that account.

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

SEP 4 1917
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SECRETARIES

AJB/K.

August 9, 1917.

Resolution of the English Baptist Society
Regarding the Rev. Dr. William P. Chalfant.

To the University Council
of the Shantung Christian University.-No. 60.
and
The Shantung Mission.-No. 446.

Dear Friends:

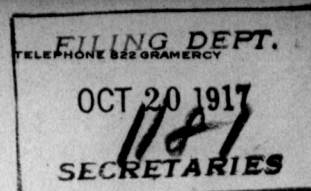
I have just received the following letter from the Rev.
Charles Edward Wilson, the Secretary of the Baptist Missionary
Society:

"The Committee of the Baptist Missionary Society, in session this week, have received with profound sorrow, and a deep sense of the loss sustained by missions in Shantung, the news of the death of your honoured missionary, Dr. W. P. Chalfant, of Tsing Chow Fu. From the missionaries of this Society who have been associated with him as colleagues for many years, we have learned how great affection and esteem they have for him, and how highly they estimated the weight of his count influence in the Christian Church, the University, and the Province generally. To your own Church and Mission his passing is a loss which it will be difficult indeed to repair. We, and all our brethren in Shantung, count it a privilege to have been associated in united service with such men as Dr. Chalfant. The Committee desire me to convey to you, and through you to those who are specially bereaved, their respectful sympathy, and also a message of warmest fraternal greeting. We all pray for God's loving blessing to rest upon you in the great work which you are maintaining."

I am sure that you will appreciate this sympathetic remembrance of one whom we all so deeply loved and so highly honored.

Sincerely yours,





The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

October 9, 1917.

Appropriation for School of Medicine of the
Shantung Christian University.

To the University Council of
the Shantung Christian University.-No.62.
and
the Shantung Mission.-No.452.

Dear Friends:

At the meeting of the Board the 8th instant the following appropriations were made:

"An appropriation of \$9,075.45 gold was made toward maintenance expenses of the Union Medical College of Shantung Christian University at Tsinan-fu, Shantung, China, this sum being one-half of the amount for which the field treasurer has drawn upon the Board and which has been received from the China Medical Board for this purpose and yet unappropriated; the other half being transmitted to the University Treasurer on the field as the share of the English Baptist Society; An additional appropriation of \$15,000. gold was made for building equipment of the College, this sum having been received from the China Medical Board for this purpose."

We are having some very pleasant and profitable conferences with Dr. Harold Balme and I have sent out a call for a conference of representatives of all the Boards in North America, whose cooperation we desire, to be held in New York December 4th. We hope at that time to talk over a number of important matters and to see if we cannot get them on a better working basis.

Sincerely yours,

Arthur J. Brown

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/B

October 23, 1917.

Re: Appropriation for Arts College.

To the University Council No. 63
and to the Shantung Mission No. 453.

Dear Friends:

At the meeting of the Board the 22nd instant the
following appropriation was made:

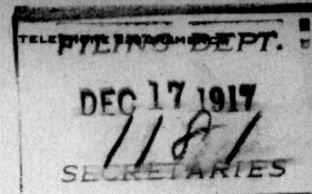
"An appropriation of \$6,000. gold was made
toward the new property of the Arts College of the
Shantung Christian University, Tsinan-fu, China, this
sum being the second payment of Mr. J. B. Finley of
Pittsburgh toward his pledge of \$30,000. made in 1914
for this purpose."

Sincerely yours,

Arthur J. Brown
per B.

Dr. Brown was obliged to leave
before signing this letter.

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

re Roman's Hospital + Nurses' Home -

December 6, 1917.

In Re Minutes of Annual Fall Meeting,
 University Council, Sept. 4-7, 1917.

To the University Council,
 of the Shantung Christian University, -No. 64.
 and
 The Shantung Mission. -No. 457

Dear Friends:

We received the Minutes of ^{the} ~~your~~ annual fall meeting of the University Council September 4 to 7, and I presented them at the next meeting of our Board, which was held December 3d. As usual, most of the actions of the Council do not call for action by the Board as they relate to matters which we regard as within the jurisdiction of the Council, or as in the case of the resignation of Mr. Luce, having been cleared in former correspondence, or as in the case of the proposed revision of the Basis of Union, being not ready for final action. I now write regarding the few matters on which it appeared necessary for our Board to act.

p.4. Furlough of Dr. Roys.

On the basis of your request and the concurring approval of the Executive Committee of the Shantung Mission, communicated to me in the Rev. Dr. W. O. Elterich's official letter of October 16th, the following action was taken:

"Dr. and Mrs. Charles K. Roys of the Shantung Mission were authorized to take an intermediate furlough beginning in June, 1918, on a proportionate basis in duration and expense, in accordance with the regulations of the Manual governing such furloughs."

p.7. Student Aid Funds.

The letter of explanation which we note that Dr. Hayes and Mr. Davies were appointed to write has not arrived and we shall, therefore, defer action until it comes.

DEC 6
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University Council.-No.64.
Shantung Mission.-No.457.

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pp.8-9. Women's Hospital and Nurses' Home.

The Board recognizes the importance of this proposal but there are two obstacles to a present favorable reply. The first lies in the financial situation which now confronts us ~~an~~ common with other Boards. Perhaps, I can best explain this by quoting the following paragraph from a letter which it has just been my unpleasant duty to write to the Chosen Mission, in reply to a request calling for a much smaller sum of money than the University Council now asks, but representing an equally urgent need:

"Apart from all other considerations, however, our course is blocked now by financial obstacles of ~~our own~~. You will recall the explanations that I made in Board letter No.410 (No.450 to Shantung) of September 18th regarding the general situation. We had hoped that the outlook would brighten and we are very sorry to write that instead of doing so it has darkened. The extraordinary expenses caused by the war, including the heavy loss in exchange, the increased cost of travel and freight and supplies of almost every kind, and other expenditures incident to our work under present conditions, will require approximately \$535,000. gold more than year than we had last year if we are to close the fiscal year without debt. Two-thirds of the year have now passed and we have received only one-third of the total amount that will be required for our budget and these increased obligations. It is true that most of our money ordinarily comes in the last four months of the fiscal year and that our receipts to date are \$47,000. in excess of our receipts for the corresponding period of last year, but the stubborn fact remains that with two-thirds of the year gone we have only \$47,000. of the \$535,000. advance required. Meantime the pressure on the constituents of the Board due to the rapidly rising cost of living, the innumerable appeals that are being made for Red Cross, Relief, Y.M.C.A., and other funds of the kind, and the heavier taxes which the Government is finding it necessary to impose, seriously affect the prospects that we shall be able to get all the money that we need in meeting our obligations. In these circumstances, you will understand how utterly impossible it is for the Board to consider enlarging our scale of expenditure at this time. The question we are anxiously facing is whether we can carry what we have."

In these circumstances you will not be surprised that our Board feels unable at this time to go into a project which, according to your estimates, would require 139,000. Mex. for

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1917

University Council.-No.64.
Shantung Mission.-No.457.

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plant and equipment in addition to our annual expenditures for salaries and operating expenses.

The second obstacle to present favorable action upon your request arises from the fact that our Board is already maintaining a hospital for women in Tsinan-fu Station as a part of our Presbyterian Mission work. We are aware, of course, that the hospital is not a large one and that our annual expenditure upon it is not great, nevertheless it calls for the permanent assignment of two women physicians and a trained nurse and the cost of maintenance, including field salaries, amounts to approximately \$2,000. gold, in addition to occasional expenses for furlough travel. We are informed that this hospital is greatly in need of some additional equipment. It is extremely doubtful whether our Board could continue to staff and maintain a Presbyterian station hospital in Tsinan-fu and at the same time furnish its share of a staff and equipment of a union hospital for women, especially when we take into consideration the unprecedented difficulty which we now experience in finding qualified women physicians and when we also take into account the financial conditions described in the preceding paragraph of this letter, which make even a small addition to our annual budget a very serious matter. The Board, therefore, felt that it had no alternative but to take the following action:

"The Board expressed its regret that the way is not clear under present conditions to concur in the request of the University Council of the Shantung Christian University that the sum of 139,000. Mex. be sought for land and buildings of a Woman's Hospital and Nurses' Home in connection with the School of Medicine, and for the running expenses for a period of five years, and that the judgment of the University Council and the Shantung Mission be obtained as to the bearing of the request upon the Louisa Y. Boyd Hospital for Women, which is now a part of the work of the Tsinan-fu Station of our Mission."

We shall be glad to have the Presbyterian Members of the faculty of the Union Medical College confer with the Executive Committee of the Shantung Mission, regarding the relation of the proposed Union Hospital for Women to the Louisa Y. Boyd Hospital for Women and in due time to write us their judgment. Of course, we know that our women's hospital is on the other side of the city, but this does not impress our Board as a consideration sufficiently weighty to justify us in maintaining two hospitals for women in the same city, particularly, when that city is one of modest size as compared with the great cities of Asia.

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1917

University Council.-No.64
Shantung Mission.-No.457.

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There are other actions in the Minutes of the University Council which interest us deeply, particularly the tenderly appreciative memorial minute for the beloved Dr. Chalfant and the action regarding the cooperation of the Lutheran United Mission, which we most heartily hope will bring into the University not only this Mission, but the other Lutheran Missions of Central China. I am sending a copy of your action to the Lutheran Board with a covering letter, expressing our earnest hope that they can see their way clear to take favorable action.

Sincerely yours,

Arthur J. Brown

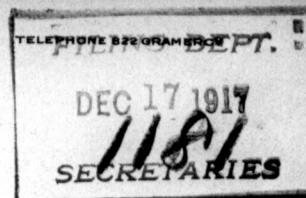
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John

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY



AJB/K.

December 15, 1917.

The Rev. James L. Barton, D.D.
The Rev. J. R. Birkelund, M.D.
The Rev. William I. Chamberlain, Ph.D.
The Rev. S. H. Chester, D.D.
The Rev. Stephen J. Corey.
The Rev. James H. Franklin, D.D.
The Rev. Canon S. Gould, B.A., M.D.
The Rev. R. P. Mackey, D.D.
The Rev. Frank Mason North, D.D.
The Rev. W. W. Pinson, D.D.
The Rev. T. B. Ray, D.D.
Dr. William M. Schultz.

Dear Brethren:

You have doubtless received a copy of the minutes of an informal conference of Board Secretaries regarding co-operation in the Shantung Christian University, held on the 4th instant, and will have noted the request therein contained that each Mission Board interested in the matter be asked to appoint two delegates to a further conference, to be held during the forthcoming meetings of the Foreign Missions Conference at Garden City.

I am now enclosing a copy of a tentative draft report which the Committee appointed for the purpose has drawn up, and which will be submitted to that special meeting when convened. We shall be grateful if you will kindly place a copy in the hands of each of your appointees for careful study in preparation for that meeting.

As this will be our last opportunity for joint conference on this subject for some time to come, we earnestly hope that nothing may hinder the appointment of delegates from each of the Boards interested.

Sincerely yours,

Arthur J. Brown
Per K.

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SECRETARIES

PROPOSALS REGARDING CO-OPERATION IN THE
SHANTUNG CHRISTIAN UNIVERSITY.

PREAMBLE.

The Shantung Christian University, inaugurated in 1904 by the co-operation, for purposes of higher education, of the Presbyterian Board of Foreign Missions of the U.S.A. and the English Baptist Mission, has now been established at Tsinan, where all departments of the University (Arts & Science; Medicine; Theology; and Normal Training) are now located. A large site of nearly 100 acres has been secured, and the various buildings required by the University are in course of erection, the Medical School and University Hospital having already been completed some time since. These buildings, with equipment, will represent a total expenditure of over C.\$500,000.00, to which members of the Presbyterian Church have contributed \$300,000.00, and British subscribers approximately \$150,000.00, the balance being made up from the grant of the China Medical Board to the School of Medicine.

Whilst originally a provincial institution, established for the training of students from the large Christian community of Shantung, recent events have greatly extended the sphere of the University, particularly in its Medical Department, and have brought it into intimate relation with all Missions interested in higher education in North, Central and East China. The chief factors leading to this development are as follows:

1. The decision of the Rockefeller Foundation to enter the field of medical education in China in co-operation with the Mission Boards, and to establish first-class medical schools at Peking and Shanghai, giving instruction through the medium of English.
2. The recommendations of the Executive Committee and Council on Medical Education of the China Medical Missionary Association (subsequently endorsed by the whole Association at its Biennial Conference in February 1917), urging upon all Mission Boards the paramount importance of maintaining medical education in Mandarin Chinese at the same standard of efficiency as the China Medical Board contemplates in English.

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and suggesting to Missions working in North, Central and East China the necessity of concentration at one centre, in order to make this possible, - the location suggested by the C.M.M.A. being that of the School of Medicine of the Shantung Christian University.

3. The decision of the Board of Trustees of the University of Nanking Medical School, and of the Governing Board of the Union Medical College, Hankow, to act in accordance with the recommendations above mentioned; and the transfer of their medical students from these two schools, with certain members of the teaching staffs, to the school at Tsinan.
4. The decision of the China Medical Board of the Rockefeller Foundation to transfer the three junior classes from the former Union Medical College, Peking, to the Shantung Christian University, and the financial grant for increased building accommodation and equipment, and for the increased cost of upkeep during the next five years, which accompanied that decision.
5. The formation in Great Britain of the Tsinan Committee of the British Advisory Board of Medical Missions; and the proposal to establish there a Joint Committee, composed of representatives of Mission Boards co-operating, or willing to co-operate, in the Shantung Christian University.
6. The establishment of a Translation Bureau in connection with the School of Medicine of the Shantung Christian University, for the development of medical literature in Chinese, and the building up of the Chinese medical profession on modern scientific lines.

PROPOSALS.

In view of the facts mentioned above, it is urged that the Mission Boards of North America, interested in the development of higher education in Mandarin-speaking China, should take advantage of the special opportunity now presented, and should, by co-operation in the Shantung Christian University, make it possible not only to make that institution broadly representative in character, but also to maintain there a medical school of absolutely first-grade efficiency, in which instruction is carried on in Mandarin. To this end the following proposals are submitted for consideration:

1. That a Joint Board be formed in North America, composed of representatives of all Societies that are already co-operating, or are willing to co-operate, in the Shantung Christian University, in any or all of its departments.
2. That each Society co-operating in all the Departments of the University appoint three representatives upon such a Joint Board; that each Society co-operating in more than one department, though not in all, appoint two such representatives; whilst those whose co-operation is limited to one department appoint one representative; it being left to the discretion of each Mission Board to decide in which Schools of the University it desires to take a share.
3. That the minimum financial share of each co-operating Society be represented by an annual grant of \$2500.00; or the entire support of a teacher approved by the University together with \$500.00 yearly towards the current expenses of the institution.
4. That the Joint Board when formed proceed to co-opt such experts as it may deem expedient, to a total not exceeding one half the number of elected representatives of the co-operating Societies; and that the Board thus enlarged appoint a Committee for each of the major departments of the University.
5. That the functions of the Joint Board should include the following:
 - (a) Action upon the annual budget of the University.
 - (b) Provision of the financial needs of the institution, both through the medium of the co-operating Societies and by means of interdenominational appeals.
 - (c) The approval of all matters involving change of policy or the establishment of new departments of the University.
 - (d) The maintenance of close relations with the similar Joint Board in Great Britain, and with the Field Board of Managers in China.

- (e) Appointment of the officers and full professors of the University, in co-operation with the British Joint Board and the Field Board of Managers.
 - (f) The appointment of an Executive Officers who shall combine the duties of Secretary and Treasurer for North America, receiving from the co-operating Societies or other sources such funds as shall be transmitted direct to the Field Board of Managers, and acting as general correspondent in all matters affecting the University.
6. That the Field Board of Managers (at present known as the University Council) be recognized as the sole administrative unit in China, and be granted full powers to utilize at their discretion the funds contributed annually by the two Joint Boards or collected locally in China, it being understood that any matters involving the Christian character of the University, change of educational policy, the establishment of new departments, or enlarged expenditure which would have to be met by the home supporters, be first submitted to the Joint Boards for their endorsement.
7. That pending the result of further enquiry regarding incorporation, each co-operating Society shall hold title to such property as it contributed, or which it receives in the form of bequest.
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SECRETARIESThe Board of Foreign Missions
of the

Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York

January 22, 1918.

-AJB/K, OF SECRETARY

Woman's Medical College.

To the North China Mission.-No.359.
 Shantung Mission.-MNo.466.
 University Council.-No.65.

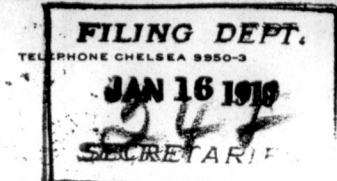
Dear Friends:

In reply to Board letter of December 22d, 1916, No.301 to the North China Mission, No.399 to the Shantung Mission and No.50 to the University Council of the Shantung Christian University, we noted the actions on page 6 of the Minutes of the North China Mission, page 46 of the Minutes of the Shantung Mission and pages 21 and 22 of the Minutes of the China Council. As I intimated to you in a recent letter I deemed it wise to hold the whole matter in abeyance until the interdenominational conference which was planned by a Committee representing the various Women's Boards concerned. This conference was held the 14th instant under the chairmanship of Miss Margaret E. Hodge, who has long been known to so many of you as the President of the Philadelphia Woman's Board and who is now the Executive Secretary of all six of the Women's Boards of our Church. The conference, however, as I have intimated, was an interdenominational one and was largely attended and proved to be deeply interesting. Several medical missionaries from China, both men and women, were present and took part in the discussion. The conference did not see its way ~~it~~ clear to take final action as some large and difficult questions are involved, upon which there is not yet clear light. It was, therefore, referred to a Committee for further consideration and report. The conference was informed that the missionaries on the field were giving the matter further consideration through a Committee which will not report until next January. My impression is that the Committee referred to was appointed by the China Medical Missionary Association, but of this I am not quite clear. In any event, the problems which must be worked through at this end of the line taken in connection with the present world conditions and the further correspondence which it is deemed advisable to conduct with the field combine to make it impracticable to take final action at this time. There appears to be no alternative, therefore, but to hold the whole matter in abeyance for the present and for us to express the confident belief that the Presbyterian bodies, like those of all communions, will avoid taking any action regarding the Union Medical College for Women now in Peking which would tend to prejudice an impartial consideration of the whole matter on its merits when the Committees now referred to shall have reported their conclusions to the Boards. The correspondence that I have received from the field does not indicate whether the China Council had the Union Medical College in mind when it transferred Dr. Hinkhouse from the Shantung Mission to Peking Station of the North China Mission. It may be that the China Council was simply thinking of providing for the furlough of Dr. Leonard.

Sincerely yours,

Andrew Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY
 AJB/B

February 19, 1918.

Re: Shantung Christian University.

Joint Board of Trustees

To the University Council
 of the Shantung Christian University No. 66.
 and the Shantung Mission No. 470.

Dear Friends:

You will recall that in former correspondence reference was made to the fact that plans were developing for the organization of a Joint Board of Trustees in North America for the University to cooperate with a similar organization which has been already formed in Great Britain, and that on account of these plans the Board deferred action upon the proceedings recorded on pages 33-38 of the Minutes of the Annual Meeting of the Mission until some more definite conclusions could be reached regarding the main questions that are involved. The plans referred to have not yet been fully consummated, but they have now gone so far that their main lines have emerged and that we can report progress which we venture to believe will be highly satisfactory to you, as we recall that both the Mission and the University Council have long felt that such a Board of Trustees should be constituted at the home end. Our Board did not favor this as long as we were practically the only Board in North America that was prepared to assume definite responsibility for the University; but several other Boards are now cooperating, or seriously considering cooperation, and the time has come when it is only right that they should be represented in the management of the University, while it is of course to our own interest that they should do so, as we greatly desire that the University should have a broad union basis. I explained in Board letters No. 62 to the University Council and No. 452 to the Shantung Mission of October 9th and Board letter No. 463 of January 10th to the Mission the preliminary steps that were being taken. Two conferences have been held, December 4th and January 15th, attended by representatives of nine Boards, namely - Northern Presbyterian, Canadian Presbyterian, Southern Presbyterian, American (Congregational), Methodist Episcopal, Southern Methodist, Reformed Board of America, Baptist and Southern Baptist. Since then, we have received a letter from the Rev. M. Saeterlie, Secretary of the Board of Foreign Missions of the Norwegian Lutheran Church of America, regarding the cooperation of that Board upon certain conditions regarding which we are now corresponding.

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University Council No. 66
Shantung Mission No. 470.

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Dr. Harold Balme of the University School of Medicine was presented at both conferences and gave invaluable assistance.

The outcome of the two conferences was unanimous agreement upon the following "Proposals" which are now being voted upon by the various Boards:

"PROPOSALS.

"In view of the facts mentioned above, it is urged that the Mission Boards of North America, interested in the development of higher education in Mandarin-speaking China, should take advantage of the special opportunity now presented, and should, by co-operation in the Shantung Christian University, make it possible not only to make that institution broadly representative in character, but also to maintain there a medical school of absolutely first-grade efficiency, in which instruction is carried on in Mandarin. To this end the following proposals are submitted for consideration:

"1. That a Joint Board be formed in North America, composed of representatives of all Societies that are already cooperating or are prepared to cooperate in any or all of the departments of Shantung Christian University.

"2. That each Society cooperating (a) in all the departments of the University appoint three representatives upon such a Joint Board; (b) in more than one department, though not in all, appoint two such representatives; (c) in only one department appoint one representative; it being left to each Mission Board to decide in which School ~~of~~ Schools of the University it desires to participate.

"3. That the minimum financial share in each University department be (a) the entire support, including rent, of a missionary teacher approved by the University together with \$500.00 Gold yearly towards the other current expenses, or (b) an annual grant of \$2500.00 Gold, plus rent of residence, by each cooperating Society.

"4. That each Society upon entering this Joint Board indicate the additional sum it can guarantee to provide annually on the current budget. (Copy of budget to be submitted)

"5. That the Joint Board when formed proceed to coopt such additional members as it may deem expedient, to a total not exceeding one half the number of representatives elected by the cooperating Societies; and that the Board thus enlarged appoint a Committee for each of the major departments of the University.

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University Council No. 66
Shantung Mission No. 470.

"6. That the functions of the Joint Board should include the following:

- (a) Action upon the annual budget of the University.
- (b) Provision of the financial needs of the institution, both through the medium of the cooperating Societies and by means of direct appeals.
- (c) Final action upon all matters involving the Christian character of the University, change of educational policy, the establishment of new departments, or enlarged expenditure which would have to be met by the home supporters.
- (d) The maintenance of close relations with the similar Joint Board in Great Britain, and with the Field Board of Managers in China.
- (e) Appointment of the officers and full professors of the University, in cooperation with the Joint Board in Great Britain and the Field Board of Managers.
- (f) The appointment of an Executive Officer who shall combine the duties of Secretary and Treasurer for North America, receiving and administering such funds for the University or for any of its Schools as may be received from the cooperating Societies and from other sources, and acting as general correspondent in all matters affecting the University.
- (g) Such other duties as may be later determined.

"7. That the Field Board of Managers (at present known as the University Council) shall be composed of missionaries chosen by the cooperating Mission and of such additional members as it may coopt under limitations to be defined.

"8. That while the Joint Boards in North America and Great Britain and the Field Board of Managers shall keep in close and sympathetic touch with the Societies and Missions which they represent, the Field Board of Managers shall be recognized as the sole administrative unit in China and the Joint Boards the sole administrative units in Great Britain and North America respectively. (It would be quite impracticable to administer the University if the acts of these bodies were not to be considered valid until they have been subjected to the review and control of a dozen or more Societies and Missions action independently. The interests of the cooperating Societies and Missions are protected by their right to

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University Council No. 66
Shantung Mission No. 470

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elect representatives in the home and field organizations respectively. It is to be presumed that they will elect representatives whom they can trust, and they have full power to change them at their pleasure.) The Constitution and By-Laws should recognize the right of any cooperating Society to withdraw altogether from the University upon due notice and proper financial adjustments, if in the judgment of such the University shall fail to serve the essential objects for which it is maintained or if other need for withdrawal arise.

"9. That the question of incorporation be deferred as some of the cooperating Societies are in Great Britain and some are in North America, and as the possible expediency of incorporating the Field Board of Managers under present conditions requires further consideration. (The title to the present land is held by the Boards which provided it. Any building erected by another Board on the present campus might be held in trust for the donor by the Board owning the land; gifts or bequests can be received and administered in trust for the University or any of its departments by such denominational Mission Board as the donor or testator may indicate; these two matters will be adjusted when the Constitution is drafted, in conference with the Field Board of Managers.)

"10. That the present Committee of Three (Dr. Brown, Dr. Barton and Dr. Balme) be appointed to report their findings to the cooperating Boards for their approval, after which the Joint Board shall be organized in accordance with such provision as the cooperating Boards may make."

These proposals
They came before our Board at its meeting the 18th instant when the following action was unanimously taken:

"The Board approved the amended draft of the proposals agreed upon by the Conference of representatives of the various Boards concerned, regarding cooperation in the Shantung Christian University, China. As the Board cooperates in all departments of the University and is therefore entitled to three representatives on the Joint Board under the proposals referred to, the Rev. Dr. J. Ross Stevenson, the Rev. Dr. Stanley White and the Rev. Dr. Arthur J. Brown were appointed as such representatives. As the proposals also ask each Board to indicate the contribution which it will make to the staff and budget of the University, the Board voted to guarantee the minimum financial share called for by Section 3 of the proposals, namely, "(a) the entire support, including rent, of a missionary teacher approved by the University together with \$500.00 gold yearly towards the current expenses, or (b) an annual grant of \$2500.00

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University Council No. 6.
Shantung Mission No. 470

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gold.' The Board also voted that for the present it will provide a maximum of six foreign teachers for the Arts College, three for the School of Medicine, and two for the Theological and Normal College, and in addition will continue for the current expenses of the University its present annual budget of Mex. 13,493. and the interest on endowments and scholarships held by the Board amounting to \$1,530.07 gold. It is understood that this financial support is to be in addition to the gifts of the China Medical Board of the Rockefeller Foundation for the School of Medicine, which supplement what the Mission Boards can do, and that the Joint Boards of Trustees in North America and Great Britain shall be responsible for any additions to the staff, budget, plant and equipment which may be required above those pledged by the cooperating Boards."

We understand that we already have six foreign teachers in the Arts College as follows: Dr. Davies, Mr. Adolph, Dr. Heeren, Mr. Harkness, Mr. Lair and Mrs. Chalfant. We are not quite sure how Mr. Cassat should be rated under this arrangement as we note on page 13 of the Minutes of the Annual Meeting of the Mission that the Mission confirmed his assignment to act as Treasurer of the University only temporarily. Nor are we quite sure what provision has been made for the work formerly conducted by Mr. Luce and Mr. Mills. The essential point, however, is that, while it is not desired to disturb any present arrangements regarding Presbyterian missionaries whom we are now supporting, the plan is that the Board's responsibility for the Arts College Faculty is limited to six foreign teachers and that additional ones are to be provided either by the other cooperating Boards or by the new Joint Board of Trustees.

In the School of Medicine, we understand that we already have our three representatives in Dr. Neal, Dr. Roys and Dr. Stearns. Miss Bertha and Miss Effie Dinkelacker are not included in our financial responsibilities as we receive their support from the China Medical Board of the Rockefeller Foundation, although of course they are members of our Mission on the same basis as the others.

In the Theological Seminary, we have Dr. Hayes, but the vacancy caused by the lamentable death of our beloved Dr. Chalfant has not yet been filled. We note that you have asked that a "successor to Dr. Chalfant" be appointed and that the China Council has approved this request. We assume, however, that you do not desire the Board to appoint a new and untried man to so important a post as a professorship of theology, and that the wiser course would be to transfer some experienced missionary now on the field and for the Board to appoint a new man to take his place. We are confirmed in this impression by the University's call to the Rev. Dr. J. Walter Lowrie, Chairman of the China Council. If he is not

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University Council No. 66.
Shantung Mission No. 470.

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available, and we infer from later correspondence that he may not be, some other transfer will doubtless be proposed. We are in full sympathy with the conviction of the Shantung Mission as expressed on page 35 of its printed Minutes that "in case the University shall wish to call a man to its service from any other department of the Mission work, it shall present its request, not to the individual, but to the Executive Committee of the Mission, or to the Mission itself." We shall doubtless hear further from you on this subject in the near future.

We have carefully studied the actions recorded on pages 33-38 and 52 of the Minutes of the Annual Meeting of the Mission together with the explanatory letters that have been sent. You will appreciate our concern to find that some problems of field relationship are proving to be difficult of solution, and yet we are fain to believe that they are not insoluble. We doubt the advisability of attempting to settle some of these questions by formal actions, partly because their roots appear to lie in conditions that are not easily affected by official votes, and partly because the principles that underlie the new organization that is being formed appear to render some of them unnecessary and to call for a restatement of others. Accordingly, our Board deemed it wise to take the following action:

"Careful consideration was given to the actions of the Shantung Mission, and the Shantung Christian University, referred to on pages 33-38 and 52 of the Minutes of the annual meeting of the Mission. In view of the fact that since these actions were taken on the field, plans for the University are in process of development by the cooperating Boards at home for the constitution of a Joint Board, as urged by the Mission and the University Council in 1916 and that these plans necessarily affect the field actions referred to, the Board voted to refer these actions back for further consideration on the field after the Mission and the University Council shall have received information regarding the proposed readjustments. The Board calls the special attention of the Mission to Section 8 of the recommendations of the Conference of representatives of the cooperating Boards in North America regarding the recognition of the Field Board of Managers 'as the sole administrative unit in China and the Joint Boards as the sole administrative units in Great Britain and North America', and to Secretary Arthur J. Brown's letter of December 22, 1910, to the Mission on the subject, as stating the principles which the Board believes should regulate the relations of the cooperating Missions to the University Council. In accordance with the Board's action of January 7, communicated to the field in Secretary Stanley White's Board letter of January 24 to the China Council, the Presbyterian missionaries on the staff of the University are to be deemed members of the Shantung Mission on the same basis as other

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members of the Mission. These ~~mun~~ salaries and the amount which the Board guarantee toward the annual budget should be included in the regular estimates of the Mission, although on separate sheets as is the present custom, and the appropriation of the Board for the University will also be designated as a separate item in the annual appropriation of the Mission inasmuch as the members of the faculty and the appropriation for current expenses are not subject to reduction or transfer by the Mission. If the Board is expected to provide anything additional, it desires the judgment of the Mission and the China Council as to the expediency of making such increase as a part of our distinctively denominational obligations in China, and, if recommended, it should be given the proper relative place in the estimates and preferred lists of new properties and new missionaries which the Mission and the China Council submit. If, however, additional staff, property, equipment and budget for any or all departments of the University are not to be sought from the Board, but are to be secured directly by the Joint Boards of Trustees in Great Britain and North America representing all the cooperating Boards, the Mission and the China Council need not pass upon them as the University Council will make such requests directly to the Joint Boards of Trustees in Great Britain and North America which will be expected to deal with them."

You will observe that this action calls for nothing revolutionary so far as our Board is concerned but simply for application of the principles which have already been recognized in relation to all the union institutions with which we cooperate. My letter of December 22, 1910, to which reference is made, is doubtless in the files of the stations, but to make it available for convenient reference in connection with this correspondence I quote the essential parts of it as follows:

"Pages 18-20 of the West Shantung Mission Minutes contain various actions relating to the University and some amendments to the Basis of Union. We assume that the Mission did not expect the Board to take action on these amendments in direct correspondence with the Mission, but that the Mission has caused its amendments to be sent to its representatives in the University Council and that the actions of the Board would naturally be taken after the University Council has gathered up the various amendments desired by the various cooperating Boards and has presented them to the Board with its recommendations thereon.

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"This naturally suggests the larger question of the relation of Mission actions to the University Council and the Board, especially as one of the actions of the West Shantung Mission stated on page 17 is as follows:

'Concerning any enterprises of whatever character proposed in connection with the University but not named in the Basis of Union, resolved that we deem it inexpedient that any steps in their inauguration be undertaken before the uniting missions have passed upon the same.'

"There are two opposite principles here which should be kept in mind:

"The first is not only the desirability but the absolute necessity that a University should be kept in the closest and most sympathetic touch with the missionaries of the region which it serves. I have turned to and re-read the joint letter of the Rev. J. A. Fitch and Mr. Ralph C. Wells to the East and West Shantung Missions October 1st, 1909, on this general subject. It is, of course, not only proper but indispensable that the missionaries should feel that the University is in a profound sense their University, the institution which is doing the work of the Missions, that they should be interested in its affairs and that they should have opportunity to express their judgment on matters which affect the common interest. One of the chief reasons why we are interested in that University is that it is to be depended upon to train Christian leaders for the evangelistic and educational work of Shantung, and, of course, therefore, the missionaries who are engaged in that evangelistic and educational work not only are justified in feeling, but they ought to feel, that they have an interest in it and an undoubted right to express that interest.

"The other principle is that where a University is jointly maintained by a union of two or more Boards and their respective Missions and where they have united in constituting a University Council of Field Board of Directors, it is quite impracticable that each one of the cooperating Missions should be taking ^{part in} regarding the details of University work and management; quite impracticable that any particular Mission should feel that it has the same right of control over the Union University as it has over one of its own academies or hospitals, and quite impracticable too that when an important measure ~~sees~~ ^{does} call for the action of the cooperating Missions, any one of those Missions should feel that it has a veto power over a measure which is desired by the majority of the

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cooperating bodies and approved by them and the University Council. The principle on which I have urged upon the Missions and the Boards the development of Mission Executive Committees and the China Council is that when an important work is to be done, we should put the most reliable men we can find in charge of that work, give them large discretion in managing its details and holding them to full responsibility for the results. We are sure that you will feel that this principle applies to the relations of the cooperating Missions to the Shantung Christian University. It involves no risk to any Mission, for the Mission has representatives of its own choice upon the University Council and it can change them at its pleasure at any Mission meeting. The best results will be obtained in constituting the University Council with great care, as we believe it is now constituted, and giving that Council in consultation with the representative Faculties considerable discretion. It is neither necessary nor desirable that all their detailed plans should be the subject of discussion in each one of the cooperating Missions or in the offices of the cooperating Boards. Our principle here in dealing with the Minutes of the University Council is the same that we have long followed in dealing with the Minutes of the Annual Meetings of the Missions; that is, the Board does not over-rule the judgment on the field except in matters which it regards as absolutely of first importance - matters, too, which involve not only the particular missionaries concerned but the general interests of the work of which we are joint custodians with the Missions.

"We, therefore, suggest in order that confusion may be avoided and in the interest of harmony and efficiency, that the University Council be regarded as the agency on the field with which official correspondence with the Board relating to University matters should be conducted and through which requests and actions which require ratification by the cooperating Boards should be sent. If the University Council and the Faculty do not discharge their responsibilities aright, the Missions and the Boards have full power to replace them with others; but when they have been carefully chosen and when we ask them to assume rather exacting and anxious responsibilities and to do a good deal of work, let us give them a large measure of trust. This is the principle on which the Board tries to deal with the Missions and it seems to us the principle ^{which} ~~justly~~ regulate the relation of the Missions to the University Council. Of course I do not mean that either the Board or the Mission should abdicate their responsibilities or keep silent when they believe that things are going wrong. We at this end of the line shall not hesitate to speak our minds frankly when we think it advisable to do so, and we know that the Mission will not hesitate; but I trust that the general meaning that I am trying to convey is sufficiently clear."

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We are sure that you will feel with us, dear friends, that it would be impossible to have an efficient and harmonious union institution on any other basis. We in the Board are going into this union whole-heartedly, with no mental reservations and with no conditions attached to our cooperation except those which are common to all the cooperating Boards. For example, while I have been elected by our Presbyterian Board as one of its representatives on the Joint Board of Trustees, I shall not sit in that Board for the purpose of advancing or guarding our denominational interests, but I shall sit there as a Trustee on the same basis as the other Trustees, with full faith in my brethren who come from other communions, and with confidence that we can work successfully together in advancing the interests of the institution. It would be exceedingly unfortunate if a Union Board of Trustees at home and a Union Board of Managers on the field were to be divided up into denominational groups which would act more or less denominationally and which would feel that they had denominational ends to serve. Such denominational segregations would be incompatible with the purposes for which the union is formed. Our Board believes that its interests are sufficiently protected by its right to elect its representatives on the Board of Trustees, its right to change them at its pleasure, and the limitations of its financial responsibility to a specified number of missionaries and a specified amount of money. Our Board gives no instructions whatever to the Trustees whom it elects but leaves them entirely free to cooperate with the Trustees chosen by other Boards for the ends for which the union has been established. We like to feel, dear friends, that the Shantung Mission will go into the union in the same spirit. The Board is asking the Mission to do on the field in relation to the University Council only what the Board itself is doing at home in relation to the Joint Board of Trustees. Our Board would never think of giving such instructions to its representatives on a Union Board of Trustees as the Standing Rules of the Shantung Mission give to its representatives on the University Council. It is not customary for the Board to approve or disapprove the rules which Missions make for their own internal affairs, as the Board assumes that such regulations will be in harmony with the general missionary policy of the Presbyterian Church. We understand that the Mission regulations referred to were formed years ago, and we earnestly hope that the Mission will not feel that they are necessary under present conditions. Anyone outside of the Mission reading them would interpret them as indicating a suspicion and distrust ruinous to any harmonious union effort and which we feel sure that the Mission would not at all wish them to convey. I may add that the general relationship of the University to the cooperating Missions follows substantially the lines which experience has proved to be most practicable and satisfactory in our experience in other union institutions and particularly in the Nanking Christian University.

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It may be some time yet before all the Boards can act officially upon the "Proposals" as some of them do not meet as often as our Board does. As soon as possible after their actions are taken, a meeting of the newly elected Trustees will be called for formal organization. We have deemed it wise to leave the drafting of a Constitution and By-Laws until after the organization of the Joint Board which may wish to do that work for itself. It is practically certain, however, that the Constitution and By-Laws, when drafted, will be in harmony with the "PROPOSALS" that I have quoted in this letter inasmuch as they were framed by the representatives of the boards which are to be passed upon by them. The Minutes of the University Council September 4-7 refer to a Committee that is at work upon the field upon the revised draft of the Basis of Union. We shall look for this with keen interest, and as soon as we have the Constitution and By-Laws ready at this end of the line, we shall of course send copies to you.

I assume that by the time this letter reaches the field Dr. Harold Balme will have arrived in Tsinan-fu and that he can give his impressions of the conferences with the representatives of the Boards during his visit in North America. I may add that he made a profound impression everywhere, and I am sure that all who heard his able and convincing addresses formed a more intelligent opinion of the University and a deeper interest in its welfare.

You will of course understand that this letter represents the actions of our Presbyterian Board, except in so far as it relates to the text of the "Proposals" that were adopted by the conference of representatives of all the Boards, and that the Joint Board of Trustees, when formed, will thereafter conduct the official correspondence with the University Council in behalf of the cooperating Boards.

And now, dear friends, let us all pull together in unity of spirit and in consecration of purpose to make this great institution a worthy representative of Christian education in China. It has already attained wide reputation and high standing, not only in China but in Great Britain and America, and we confidently look for its larger development under the wider auspices which are now being consummated.

Sincerely yours,

Arthur J. Brown

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SECRETARIES

APPROPRIATION LETTER 1918-19

PLEASE READ WITH CARE

THE BOARD OF FOREIGN MISSIONS

PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE

NEW YORK

March 11th, 1918.

DEAR FRIENDS:

At its last meeting the Board faced the problem of the appropriations for 1918-19. At that time it had before it the report of the receipts of the first eleven months of the fiscal year. These receipts showed an encouraging advance over the contributions for the corresponding period a year ago, and the Church thus far has given no evidence of any relaxation of the sense of missionary duty. On the other hand there are many things which shadow the outlook—the high exchange, the increased expense of travel, the enormous advance in cost of living in the United States and in many of the Mission fields and the uncertainties of the war. In spite of all that might discourage, however, the Board has voted to approve such appropriations for 1918-19 as will provide what the Missions need in Classes I and II and in Column C of Classes IV to X without curtailment. The Board earnestly wishes that it might have been possible to make an increase in the appropriations to the missions for the native work. If exchange were not so unfavorable such an increase might perhaps have been made but with exchange as it is the Board has had to increase its obligations in the two years 1917-1919 by the sum of \$525,102 just to meet the extra cost of salaries and travel and native currency without any real advance in the native work classes at all. The Board has believed that its duty to God and a right faith in Him justified this increased obligation and it hopes that when exchange falls the saving that will follow may be available for actual advance in the work.

The Executive Council presented for the careful consideration of the Board the detailed statement which it had submitted to the Budget Committee of the Executive Commission of the General Assembly showing the following requests from the Missions and necessary items of home expenditure for the fiscal year 1918-19:

	1917-18	1918-19
Classes I and II—Missionaries now in service, furloughs, children's allowances, etc.	\$1,064,502.19	\$1,122,357
Extra cost Salaries China, Persia, and Chile, acc't high cost of silver	119,318.00	186,487
Classes IV to X—(Exclusive of Class VIII) required by the Missions for their actual work and present opportunities as per Column C in the Estimates, the increase being due chiefly to exchange	800,746.01	862,641
Classes IV to X—(Exclusive of Class VIII) required by the Missions in addition, if any adequate advance is to be made, as per Column D in the Estimates	191,813.37	230,230
Class VIII—New property asked (in part only and exclusive of endowments)	2,656,714.14	2,474,512
Class III—New Missionaries	80,000.00	80,000
Emergency Health Fund	10,000.00	10,000
Special Fund for increasing efficiency of missionaries on furlough	2,000.00	2,000
Additional Home Allowances	12,000.00	
Administration and charges ordered by the General Assembly and Mission expenditure in the United States	172,000.00	180,000
Total	\$5,109,093.71	\$5,148,227

As it was manifestly impossible to approve any such expenditure, the Council reported that it had suggested to the Budget Committee the following tentative budget for the year beginning April 1st, 1918.

	Appros. '18-19	Increase over '17-18
Classes I and II—Missionaries in service, furloughs, children's allowances, etc.	\$1,122,357.67	\$45,855
Extra cost Salaries China, Persia, and Chile, on acc't of high cost of silver	186,487.00	67,169
Classes IV to X—Expenditures for all the existing work of the Missions, except Class VIII, new property	857,795.64	61,895
Class III—New Missionaries	80,000.00	
Classes IV to X—Small addition to Native Work appropriations to allow some advance	100,000.00	
Administration and Charges ordered by the General Assembly and Mission expenditures in the United States	180,000.00	8,000
Emergency Health Fund	10,000.00	
Amount set aside to be spent, on special recommendation of the Missions, for Graduate Study and the better equipment of Furloughed Missionaries	2,000.00	
Balance remaining from deficit of \$96,367 with which the year began	95,996.00	
Estimated deficit year 1917-18	61,324.00	
Total	\$2,695,960.31	
Class VIII—New property, some of which is already pledged—amount actually given and appropriated 1916-17	526,764.00	
	\$3,222,724.31	\$182,919

The Executive Council reported that on this basis it had asked the Budget Committee of the Executive Commission to approve the sum of \$2,500,000, the amount to be raised by the churches, Women's Boards, Sabbath Schools and Young People's Societies, or \$250,000 more than the amount approved by the Budget Committee from these same sources for the year 1917-18. Of the actual increase shown above of \$182,919, \$104,000 represents the increased cost of salaries and native work in China alone, the Mexican dollar a year ago having been figured at 62 cents, this year at 75—and \$39,455 further increases in the cost of travel and a slightly increased missionary force. This advance of \$250,000 the Budget Committee approved.

While the amount approved by the Budget Committee indicates what the churches and their auxiliary organizations might be reasonably asked to provide, it is recognized that it would not be prudent to make an actual appropriation on this basis at the beginning of the year. With a view, however, to giving the Missions an advance guarantee of as large a sum as appears to be practicable, the Executive Council recommends that the Board make the following appropriations for the fiscal year, beginning April 1, 1918:

Classes I and II	\$1,122,357.67
Classes I and II—Excess exchange on regular salaries in China and Persia	186,487.00
Classes IV to X—(Exclusive of Class VIII)	857,794.64
Class III—New Missionaries	50,000.00
Emergency Health Return Fund	10,000.00
Special Fund for study during furlough	2,000.00
Administration charges ordered by the General Assembly and Mission expenditure in the United States	180,000.00
Total	\$2,408,639.31

To meet these original appropriations it is estimated, on the basis of receipts and credits of 1917-18 that the following income might be counted upon:

Gifts from churches, Women's Boards, Sunday Schools and Young People's Societies, this being the amount actually received from these sources for the first eleven months in 1917-18 toward the regular budget, plus the amount received in March, 1917.....	\$1,560,149.37
Estimated receipts from legacies applicable to the budget.....	135,000.00
Estimated miscellaneous and individual donations applicable to the budget.....	175,000.00
Estimated income from endowment funds and securities.....	141,000.00
To be applied from the capital of the Kennedy Evangelistic Expansion Fund.....	75,000.00
Various credits (average of past few years).....	56,000.00
Total	\$2,142,149.00

Unless the income of the Board for 1918-19 can be increased above these amounts, the appropriations authorized would involve a deficit of \$266,489.94 in addition to the balance of the old deficits amounting to \$95,954, and plus any deficit on the year 1917-18.

Receipts from the four sources above show to March 1st an increase of 22½ per cent. If this rate of increase obtains thru March we will receive for the year 1917-18, \$133,658 more than the estimated receipts above reducing the estimated deficit to \$132,831.94 and the estimated receipts are based on '17-18 figures and do not take into account the steady increase in receipts averaging during the past decade 5-2/10 per cent. per year.

The total share of the annual appropriations assigned to the **Shantung Christian Univ.**.....

Mission is, for Classes I and II (Gold) **\$16,224.17**
and for Classes IV and X, exclusive of Class VIII. **Mex. 13,493. and Gold \$1,580.30**

These amounts represent the full sum required by the Mission for Classes I and II and provide for the native currency classes the same amount as at the beginning of the year, 1917-18.

Plus Gold \$50.23. Cf. note last page.

It should be noted that this grant includes all the special object pledges that have been made for the work of your Missions, and a further sum for which no pledges have yet been made, but which the Board guarantees in the expectation that the necessary money will be forthcoming. Any additional special object gifts that may come in will be applied toward this now unassigned sum, unless accompanied by conditions which forbid such application in which case the Board will give them separate consideration.

The Board would earnestly appeal to all the missionaries to direct their efforts toward providing the large amount which has been appropriated, which is \$171,673 in excess of the appropriations a year ago. The Board could not venture upon such an increase as this if it did not believe that every mission would loyally and unreservedly cooperate in securing the funds necessary to carry the enterprise forward. The Board recognizes the fact that there will always be special needs which must be met by special appeal and that there are many donors whose interest can only be aroused in this way. A special list has been made of items recommended by the Missions in their preferred lists of new property and the Board believes that the position of the China Council is right in holding that no special appeals should be made except with the Board's consent and for the objects included in the preferred lists. The items which have been selected are included in the objects of the Special Campaign which has been carried on in the past year and will be carried forward into the new year, which has already yielded over half a million dollars and which it is hoped will yield a full million. Any special appropriations for new property which can be made from time to time will be reported to the missions as the funds are secured. But, in behalf of the Board, we would urge the Missions to join with us in putting forth every energy to secure special contributions toward the regular budget which has been authorized for the new year; unless a great increase of receipts can be secured there is the probability of a heavy deficit on March 31, 1919, with the

consequent necessity of such retrenchment as we should make every effort now to avert. Special notice will be sent regarding any new missionaries and necessary appropriations on their account.

The income of special endowment funds given for any of the Missions or any departments of their work has been included in the case of each mission in the total appropriations herewith reported, with the exception of the Shantung Christian University and the Ewing and Forman Christian Colleges.

TABLE 2
The appropriations for **Language Teachers** have been included in Class IX. The question of the transfer of these appropriations to some other class was laid before the Missions fully in the appropriation letter of a year ago, and the answers received were reported to the Board, which took the following action:

"It was voted that the appropriations for language teachers for new missionaries be continued as heretofore in Class IX with the exception of the China Missions, where they shall remain in Class I, this question having been referred to the Missions and their opinion, as far as they gave any expression to it, seeming to favor the continuance of the present system."

Attention is called again to the great importance of **Wills**. Every missionary, without exception, should execute a proper will. If any information is desired on the subject by individual missionaries, application should be made to the Board in New York, or to the Mission Treasurer, or the nearest American Consul.

It has become necessary to attempt to cover in some comprehensive way the proper **Classification of the Different Kinds of Missionaries**, and the Board has adopted the following as an experimental Classification:

In order to clarify the records of the Board and to establish the terminology to be used in its reports, it was voted to enter upon the Minutes a statement of the various kinds of missionaries provided for in the Manual in the practice of the Board, the same to be an amendment by addition to p. 39 of the Manual, to be known as Paragraph 39a.

1. **REGULAR MISSIONARIES** are all missionaries ordained or lay, men or women, under full appointment and support of the Board and subject to the obligations and entitled to the privileges set forth in the Manual. Wives of missionaries are included in the term regular, although spoken of in the Manual "as associate missionaries uniting with their husbands in desire and effort to give the Gospel to the unevangelized. It is expected that they will learn the language so far as is consistent with their strength and household duties, and take part in missionary work."

2. **HONORARY MISSIONARIES** are missionaries appointed by the Board, with the obligations and privileges of regular missionaries but self-supporting as to salary, travel and all other financial allowances.

3. **AFFILIATED MISSIONARIES** are missionaries not under full appointment by the Board or subject to the provisions of the Manual but are entitled to attend Mission Meetings and participate in the counsels of the Mission without vote, unless by special action of the Mission and the Board. Affiliated missionaries may be supported in whole or in part by the Board or may be otherwise supported or be self-supporting.

4. **SPECIAL-TERM MISSIONARIES** are missionaries appointed for a fixed term and sent out by the Board or employed by the Missionaries and supported either by the Board or by some institution or department of its work. Such missionaries are responsible to the institution or department in which they are employed and not entitled to outfit or home allowance, but only to such provision as is specified in the terms of their engagement.

On the subject of **Statistical Reports** the Board has taken the following action:

"Reports from the various missions with regard to their difficulties in the matter of statistics were presented and it was voted to allow the Missions to use the statistical years most convenient in the circumstances of each field, the whole question to be taken up for reconsideration at the time of the proposed conference of representatives of the different Missions after the war."

Attention of station and mission treasurers should be called to the necessity of sending in promptly the **Quarterly Financial Reports**. The Board has been embarrassed recently in dealing with a friend of the work, who is also an efficient business man, because the quarterly financial reports from the station in which he was interested and to which he had made generous contributions were over a year in arrears.

The Missions have already been informed of a **Conference**, which it is proposed to hold as soon as practicable after the war, provided in the following action of the Board:

"There are important matters, particularly those growing out of the great War, on which the counsel of wise and able missionaries would be of great value. It is already apparent that the foreign missionary enterprise must face new and grave problems after the war and that there should be the most thoughtful consideration of the whole situation and of the heavily enlarged responsibilities which it will entail. Experience has shown that it is difficult to secure a satisfactory consensus of missionary opinion by having each mission act upon a matter independently. It appears desirable to have some gathering of missionaries which will be fairly representative of all the Missions and where conclusions can be reached after mutual conference. Manifestly, such a conference cannot be held while the War is in progress; and manifestly, too, the Missions on the field ought to be given ample advance opportunity to appoint their representatives."

"The Committee and the Council therefore recommend that all the Missions be advised that as soon as world conditions shall permit, the Board will plan to hold in New York a conference of furloughed missionaries for the consideration of questions of vital moment; and that the Missions be given notice far enough in advance to enable them, in passing upon furloughs for the year in question, to see that their members who will be at home are those whom the Missions would like to have represent them, each Mission to recommend to the Board any readjustments in the regular times of furloughs that may be necessary to give effect to this suggestion, either by antedating some furloughs or by deferring others."

Any suggestions with regard to this conference or the subjects which should be considered in it will be greatly welcomed.

The Board assures the Missions of its deep sympathy with them in the heavy problems of the work, and bespeaks from the Missions their cooperation in the effort to lead the home churches to clear away the deficits, to meet the largely increased appropriations which are now made, and to continue a strong and steady advance.

Sincerely yours,

ROBERT E. SPEER,
ARTHUR J. BROWN,
A. WOODRUFF HALSEY,
STANLEY WHITE,
DWIGHT H. DAY.

NOTE: THE AMOUNT OF THE APPROPRIATION BY THE BOARD IS GIVEN ON PAGE TWO. THIS TABLE GIVES THE TOTALS, CLASS BY CLASS, OF COLUMN C OF THE ESTIMATES AS RECEIVED FROM THE MISSION

For Station	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian share)	
Class I	\$11,637.50	
" II	4,586.67	
" IV	\$16,224.17	Total Classes I and II
" V	Mex.6707.	School of Arts and Science.
" VI	" 2790.	School of Theology.
" VII	" 7164.	School of Medicine.
" IX	" 475.	General for University.
	Mex.17136.	Total Classes IV to IX.
For Station		
Class I	Note: Re Shantung University.	
" II		
" IV	The Board appropriation if Mex.13,493. and Gold	
" V	\$1,580.30. This includes the interest on the Univer-	
" VI	sity Endowment Fund of \$1,466.07, and also the Van	
" VII	Cleve Memorial Fund of \$50.00, the Cleo Kelsey Hughes	
" IX	Scholarship Fund of \$14.00 and the "In Memory of Three	
	Christian Mothers" Fund of \$50.23. But it does not	
For Station	include the grant of the China Medical Board, which will	
Class I	be separately appropriated when received.	
" II		
" IV		
" V		
" VI		
" VII		
" IX		

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/B

No. 67.

March 31, 1918.

In Re: Appropriations for 1918-1919.

To the University Council
of the Shantung Christian University.

Dear Friends:

I have written in Board letter No. 475 of this date to the Shantung Mission regarding the budget for the ensuing fiscal year, and I now write in this separate letter regarding the budget for the University as it is not included in the Mission's regular budget. The enclosed copy of the Board's printed letter of March 11th will give you the essential facts and the necessary explanations. You will note that the sum named for the interest on the endowment has been increased by \$50.23 gold. This is due to the fact that some time ago Mr. William J. Hand, of Scranton, Pa., gave to the Board certain stock, the proceeds of the sale of which were "to create a special endowment fund to be called 'In Memory of Three Christian Mothers', the income to be applied annually to the Union College". The stock has now been sold for \$1,255.71. There are accumulated dividends amounting to \$180. which the Rev. Henry W. Luce requested us to hold in New York. Adding them to the principal sum we have \$1,435.71. This sum has now been entered on our books as an endowment "In Memory of Three Christian Mothers" and the interest has been added to the amount of your grant.

Correspondence with the other Boards in North America is still pending regarding the organization of a Cooperating Board of Trustees. The Boards that have been heard from have acted favorably, but we are waiting word from others.

Will Mr. Davies kindly send as soon as possible some photographs of the new buildings of the Arts College? Friends who have given money toward the new property are asking for them and I would like to be able to respond to their reasonable requests. We also need them for our own files.

Sincerely yours,

Arthur J. Brown

ENC.

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

AIB/K
OFFICE OF SECRETARY

May 10, 1918.

Special Appropriation at End of Fiscal Year.

To the Shantung Mission.-No.482.
and the University Council
of the Shantung Christian University, -No.68.

Dear Friends:

The Treasurer's office has been at work adjusting the large and complicated number of accounts incident to the close of the fiscal year. The Treasurer now reports that the following gifts have been received designated for particular objects:

Shantung Christian University:

<u>Arts College:</u> From Partial payment account	
of bonds given by Mr. C.M.Payne,.....	\$500.
"A Friend" through Mr. Luce,.....	90.
Mr. E.O.Emerson, Jr., for equipment,....	25.
Balance of Scholarship Fund covering	
interest for a period of years on	
endowment funds,.....	180.

-X-

These appropriations have been entered upon the records of the Board for the closing fiscal year as they were received during that year.

Sincerely yours,



-X- Medical College: For new dormitory, from
the China Medical Board,.....\$5000.

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

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SECRETARIES

AJB/K.

June 4, 1918.

Medical Education for Women in Northern China.

To the North China Mission.-No. 376.
Shantung Mission.-No. 485.
University Council of the
Shantung Christian University.-No. 69.

Dear Friends:

We can imagine the anxiety with which you are awaiting some word regarding the decision of the Boards as to the Union Medical College for Women in Peking. We received in due time your replies to the Board letter of December 22, 1916, which we acknowledged at the time of their receipt, but it was necessary to defer final action until there could be a consultation of a Committee representing all the missionary Boards concerned. This Committee has given careful thought to the matter but its work is not yet completed. There are important details that must be worked out, and then they must be submitted to all the Boards concerned for their approval. Considerable time must therefore elapse before the final steps can be taken, especially as some of the Boards do not hold as frequent meetings as ours does. It seems only right, however, to let you know at once that all present indications point to the continuance of the Union Medical College for Women in Peking, and our Board at its last meeting, the 3d instant, took the following action:

"In harmony with the unanimous agreement of the representatives of the Boards concerned the Board voted to inform the North China Mission that the plans now under consideration for Union Medical Colleges for Women in China include the continuance and development of the present Woman's Union Medical College in Peking, but the Board is not prepared at this time to commit itself to further financial obligations pending a report of an interdenominational committee on this subject which has this matter under consideration and will in due time present its detailed plans to the Boards concerned."

Further information will be sent from time to time as the plans develop.

We may add that the plans now under consideration by the Joint Committee of the Boards include three medical colleges for

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1918

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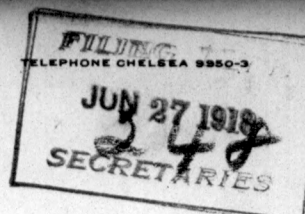
women in China, one in Peking, one in Shanghai, and one in Canton. Great as their respective fields are, we must frankly tell you that our Board is not without misgivings as to the practicability of giving suitable plant, equipment, staff and annual support to so many colleges of this character in China, in addition to those in other lands, even though they are to be union institutions. We are fully convinced of the vital importance of the medical education of women under Christian auspices, but the questions raised in the Board letter of December 22, 1916, are still troubling us. Nevertheless, in your answers to that letter, you expressed such strong opinions in favor of continuing the union medical college in Peking that the Board acquiesces in your judgment. We shall do the very best we can in cooperation with the other Boards concerned to see that the institution is properly developed and cared for; but if conditions beyond our control make it impossible to do all that is desired, the Board must ask you to remember that it concurred in your own judgment.

With warm regards, I remain

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY AJB/B

June 19, 1918.

PROPOSED WOMAN'S HOSPITAL.

To the University Council of the
Shantung Mission No. 70
and to the Shantung Mission No. 438.

Dear Friends:

We have received the action of the University Council at its meeting May 4th and also the action of the Executive Committee of the Mission at its meeting April 8-10, in answer to Board letter No. 64 to the University Council and No. 457 to the Mission, regarding the proposed Woman's Hospital in connection with the University. We are indebted to Dr. Harold Balme for an exceedingly interesting and effective letter of explanation dated May 10. I had pleasure in taking the matter up at once and presenting it to our Executive Council, and afterwards to the Board at its meeting the 17th instant, when the following action was taken:

"In view of later correspondence, the Board supplemented its action of December 3d, regarding the proposed Woman's Hospital in connection with the Union Medical College of the Shantung Christian University, China, by approving the policy of the University Council to include such a hospital in its plans for future development. This approval, however, should not be understood as committing the Board to any specific contribution or as indicating the precise time when any contribution can be made, since the question of securing money for this purpose involves factors which cannot be definitely known at this time. The Board appreciates the desire of the Shantung Mission that the Louisa Y. Boyd Hospital for Women at Tsinan-fu should be continued as a part of our plant at that station. The Board is not disposed to interfere with this Hospital while it can be continued with its present plant, staff and support. The question whether it will be practicable to make additional expenditures for these purposes is one to which the Board does not feel prepared to commit itself under present conditions but reserves it for consideration on its merits in case the Mission and the University Council shall call for additional expenditures for this purpose."

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.. 488.

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I suggest that Dr. Neal and Dr. Balme confer with Mr. Roger Greene, the Resident Director in China of the China Medical Board, to see if he can be persuaded to make a recommendation to the China Medical Board for a substantial grant for this purpose. We shall be very glad to endorse such a request, but the China Medical Board desires Mr. Greene's recommendation before it acts upon requests of that kind, so that the wiser way is for me to wait until you have taken up the matter with Mr. Greene and acquainted me with the result. We shall be very glad indeed to give most hearty support to such a recommendation provided of course it is not made upon conditions which it would be difficult for us to meet. Meantime, I am informing one or two persons in America who may possibly be interested. Of course nothing may come of the matter for a considerable period and we dare not promise anything until definite sums are received. You know of course how difficult it is to handle such things under present world conditions. All the Board can do now, therefore, is to approve the general policy as indicated in the official action which I have quoted.

You will note the reference in the Board's action to the Louisa Y. Boyd Hospital for Women in Tsinan-fu. The Board understands how natural it is for the missionaries to feel that this Hospital should be maintained. You will appreciate the fact, however, that the Board is obliged to take into account the question whether it will be possible to staff and maintain a separate hospital for women in addition to the large share which the Board would have to provide for the union plant. This question need not be determined now. It is mentioned not to disturb the Mission about it, but simply to make it clear that the Board's action is not to be understood as a definite commitment as to ~~when~~ what it may be necessary to do if the time should come when the Hospital has needs which can be met only from America. The Executive Committee of the Mission stated in its action that "the Louisa Y. Boyd Hospital is assured of its maintenance". We should be interested to know what this assurance is.

Sincerely yours,

Arthur J. Brown

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

June 25, 1918.

In Re Minutes of Meeting May 4 and 6, 1918,
University Council. *(Joint Board in America)*

To the University Council of
the Shantung Christian University.--No.71.
and
the Shantung Mission.--No.489.

Dear Friends:

We have received Mr. Paul C. Cassat's letter of May 8 as Secretary of the University Council, enclosing the Minutes of a called meeting of the University Council May 4 and 6. With the exception of the Minute on the proposed Woman's Hospital on p.8, which has been already covered in my official letter No.70 of June 19, to the University Council and No.488 to the Mission, the only subject which appears to call for action here is the very important one on the proposed "Revision of the Basis of Union" on pp.1-5. I have read these with keen interest and I am very deeply gratified to learn from some personal letters of the marked spirit of unity which characterized the meetings and that they were of such a character as to call for special gratitude to God. On the recommendations themselves I do not write officially at this time as I understand from the letter of President Bruce that they have been sent to the cooperating Missions for their action and our Board will therefore await report from the field as to the actions that the Missions may take.

Meantime, I am exceedingly sorry to be obliged to report that the plans for forming a Joint Board in North America composed of the representatives of a number of Societies have not developed as we had fondly hoped that they would. You will recall that these plans were explained to you in Board letter No.66 of February 19 to the University Council and No.470 to the Mission, and of course Dr. Harold Balme has personally reported the conferences with the Secretaries of the Boards which were held during his visits in America and which promised such large hope for the formation of the proposed Board. My office promptly entered into correspondence with all the other Boards involved, sending to each one full copies of the proposals agreed upon in the conferences referred to and expressing the hope that official action would be taken confirming them so that we could proceed to the formal organization of the Board. While some of the Boards answered promptly others did not and it was necessary to write again and in some instances

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University Council.-No.71.
Shantung Mission.-No.489.

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three or four times. The result is indicated in detail by the appended extracts from the replies that are now in hand:

A. Accepting cooperation in the Medical Department:

1. For the Southern Presbyterian Board, Secretary S.H. Chester wrote February 14, 1918, as follows:

"At the meeting of our Committee this week approval was voted of the proposed plan of organization for the Shantung Christian University, and it was voted that our Executive Committee would cooperate in the Medical Department to the extent of providing the entire support of one teacher and an annual appropriation of \$500. to the current expenses of the Medical Department."

2. For the Norwegian Lutheran Board of Foreign Missions, Secretary M. Saterlie wrote January 10, 1918:

"Our Board of Foreign Missions has passed the following resolutions:

"1. The Board of Foreign Missions of the Norwegian Lutheran Church of America, after due consideration, has decided to permit Dr. L. H. Braafladt to accept the position offered him by your school, namely, the chair of Pathology.

"2. While we can not as a church join your association, we do however promise to support Dr. Braafladt and to pay annually \$500. to your association as long as he is connected with it, subject to the condition, that he be permitted the exclusive religious supervision of the Chinese students from the Lutheran Schools in China."

B. Declining cooperation in the proposed Joint Board:

1. For the Methodist Episcopal Board, Secretary F.M. North wrote May 15, 1918, as follows:

"May I report that our Sub-Committee on Education in the foreign field recently gave careful consideration to the proposal for cooperation in the Shantung University? It was the judgment of the Committee that at the present time in view of the other obligations in China upon our hands and upon our budget it would be unwise to undertake this cooperation. The Committee's report was adopted by the Executive Committee and stands, therefore, as the Board's action. This does not mean, of course, that at some future time when our attention and our treasury are somewhat less taxed the proposal may not have favorable consideration."

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University Council.-No.71.
Shantung Mission.-No.489.

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2. For the American Board, Dr. William E. Strong, Clerk of the Prudential Committee, wrote May 4, 1918, as follows:

"It falls to me to reply to your letter of March 22 to Dr. Barton, concerning the possible cooperation of this Board with the Shantung Christian University, to which institution it is already somewhat related through the proposed going of one of its missionaries, Rev. Lyman V. Cady, to teach in the Theological Department of the University. At its meeting on Tuesday afternoon, April 30th, the Prudential Committee took action, after report from its Sub-Committee on China, to the effect that

"Because of the present financial situation, the extra and excessive burdens which are now resting upon the Board's treasury and the apprehension which cannot but be considered as to the future, the American Board regretfully declines for the present the assuming of the obligations involved in such cooperation as would be necessitated by its representation upon the joint Board of Trustees."

"I trust you will appreciate the sincere regret of the Prudential Committee that it felt compelled to take this adverse action, not through failure to approve of the University or from a lack of interest in it but because of its feeling that it was already so committed to other enterprises of somewhat similar sort that it could not in the present exigency assume other financial obligations of this nature."

"The American Board regretted to be left out of so good an enterprise, even for a time. If the way shall open later so that the Board can come into it, it will be a real satisfaction so to do."

3. For the Southern Baptist Board, Secretary Ray wrote March 26, 1918, as follows:

"Our Board is acting under instructions from the Southern Baptist Convention that it would not be in position to act favorably upon entering into cooperation with other Boards in conducting Shantung Christian University. The decision of our Convention is such that we cannot engage in such cooperative efforts."

C. Not accepting or declining finally.

1. For the Board of the Reformed Church in America, Secretary Chamberlain wrote May 29, 1918, as follows:

"This matter has been much in our minds. The former proposal which came to us with the letter of Drs. Brown and Barton of February 5, 1917, was referred by the Board to our

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University Council.-No.71.
Shantung Mission.-No.489.

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Sub-Committee on China. That Committee has not yet felt able to make a definite recommendation. As you know, we are thoroughly committed to the Union Christian University in Foochow and are taking our part in it, both for its plant and its maintenance. ... Our thought has been an altruistic one of cooperating in the maintenance of the University necessary for our missionary work in China although we might not ourselves be able to take much advantage of it. We are also entering upon advanced medical plans for men and women both in our Mission in South China. ... The one interfering circumstance is, of course, the financial one. The minimum financial share, as proposed in Article 3 on page 3 of the paper which accompanied the letter of Drs. Brown and Barton, is so large as to put it practically beyond our reach in view of our inability to take advantage of the University for the present or in the immediate future. I had hoped that as a result of the conferences which we had had that some lower minimum would be fixed for cooperation upon an altruistic basis such as that which confronts us."

2. The Northern Baptist Society, under date of May 24, 1918, wrote as follows:

"It is impossible for our Board to take any action on the question of cooperation in the support of the medical department of Shantung Christian University until we know the attitude of our East China Mission in this matter. Sometime ago, we wrote to our Mission in East China requesting their advice on this question, but as yet we have had no reply."

3. The Canadian Presbyterian Board planned to consider the matter at their April meeting, but has sent no word although this was asked for recently.

4. The Southern Methodist Board has made no reply of any kind to any of the Committee's three or four communications."

I could not easily express to you the disappointment that I feel and I am sure that your disappointment, and particularly that of Dr. Harold Balme must be deeper than mine. Of course, we must take into account the great uncertainty into which the present world conditions plunge all the Boards and we must also take into account the fact that some of them and particularly the two largest in North America, namely, the American Board and the Methodist Episcopal Board, feel that their special responsibility in University matters is concentrated in the Peking University and that their work in the region centering in Tsinan-fu is very much smaller than our work and that of the English Baptist; although these considerations may not be deemed adequate. However, we must of course accept the returns as we have them. I reported the matter at the meeting of our

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University Council.-No.71.
Shantung Mission.-No.489.

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Board the 17th instant. The Board saw no advantage in attempting to form a separate Joint Board until at least some of the Boards are ready to cooperate. It is true that two Boards beside our own will cooperate in the Medical College, but as one of those Boards is in Nashville, Tennessee, nearly a thousand miles from New York, and the other in Minneapolis, Minnesota, thirteen hundred miles from New York, it would be practically impossible for them to unite in constituting a Joint Board which could meet for the transaction of business. Our Board, therefore, felt that under present conditions it had no alternative but to take the following action:

"The Executive Council reported that correspondence with the Boards in the United States and Canada having work in northern China had developed the fact that none of them deem it practicable to pledge themselves at this time to financial cooperation with the Shantung Christian University, China, except that the Executive Committee of the Southern Presbyterian Church and the Board of Foreign Missions of the Norwegian Lutheran Church will cooperate in the Medical ~~Scholar~~ College. This leaves our Board as the only one in North America which assumes financial responsibility for all departments of the University. In view of this situation, the Board directed that its action of February 18, regarding a Joint Board in North America, be held in abeyance, with the understanding that while the plan cannot now be made operative, the Board is cordially prepared to proceed upon the approximate basis of the amended draft of the proposals agreed upon by the conference of representatives of the various Boards, referred to in that action, when a sufficient number of Boards shall see their way clear to cooperate in the support of the University. Meantime, the Board will continue its present support of the University and it rescinded that part of its action of February 18 which limited its budget and number of foreign teachers on the faculty of the University. This rescinding is not to be understood as increasing the Board's present obligations except as specific action to that effect may be taken."

One of the special reasons for taking this action lay in the fact that the action taken by our Board February 18, as communicated to you in my official letter of February 29 already referred to, limited the number of foreign teachers to be provided by our Board for the Arts College to six. This, of course, was on the supposition that other Boards would cooperate and could be reasonably dependend upon to make the necessary additional contributions to staff and support. That action might be construed, too, as limiting our Boards contribution to the budget. An admirably qualified man became available for the professorship of Biology, whom you certified

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1918

University Council.-No.71.
Shantung Mission.-No.489.

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to us that you needed and whom you placed at the head of your preferred list of requests for reinforcements. As our Board already has six representatives on the faculty of the Arts College the action of February 18 was a bar to the consideration of the new man's application. It appeared, therefore, to be to the advantage of the University to have that action repealed, as the Board's action rescinding it indicates, ~~that~~ the rescinding is not to be a pledge to do more than we are now doing, but it does remove the limitation which would prevent a consideration of additional needs upon their merits. Our Candidate Department is now conducting correspondence with Mr. Davies and Dr. Neal regarding the candidate referred to and final action upon his ~~appointment~~ assignment is reserved until their replies shall have been received. Would it not be well to have some more definite understanding as to the number of foreign teachers for which the Societies now cooperating will undertake to be responsible? I am not sure whether the English Baptist Society has indicated a definite number and I am mentioning the matter in a letter which I am sending to the Rev. C. E. Wilson in connection with the copy of this letter to you. In most of the other union institutions with which our Board cooperates the number that each Board is to provide is specified in the agreement as we had intended to have it in the Joint Board which we had hoped could be formed in North America. Such an arrangement would be helpful in determining whether a given vacancy should be filled from Great Britain or North America.

We shall be grateful for the advice of the University Council as to what further steps it might be wise to consider for the strengthening of the support of the University in North America. Personally, I am inclined to think that one of the most effective things that you can do is to take up the matter with the Missions of the other Boards and Societies concerned. I am not without hopes that after world conditions quiet down and a better day dawns some at least of these Boards may feel prepared to assume obligations which they do not deem it prudent to undertake now. We need not therefore be discouraged about the possibility of having a Joint Board in North America, but we may cherish the hope that the difficulties now are due to this present distress and that they will pass in due time.

Meantime, you will be interested to know that our Presbyterian Board has decided to adopt as soon as possible the policy of designating one member of its office staff to specialize on the interests of higher education and another member to specialize on our medical colleges and hospitals so that these important institutions may be able to receive from us a more detailed and effective cooperation than it has been possible to give them in the past.

Sincerely yours

Arthur J. Brown

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TELEPHONE
SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

AJB/K. OF SECRETARY

August 9, 1918.

Appointment & Assignment of Mr. Arthur P. Jacot
and his fiancée Miss Lydia Jaccard.

To the University Council of
the Shantung Christian University. - No. 72.
and
the Shantung Mission. - No. 493.

Dear Friends:

It is a pleasure to announce the assignment of Mr. Arthur P. Jacot and his fiancée Miss Lydia Jaccard. They have been appointed with reference to Mr. Jacot's teaching in the Shantung Christian University. Our Candidate Department has had correspondence with some members of the University faculty on the subject and we have received Mr. L. J. Davies' cable stating that the appointment and assignment are desirable. Mr. Jacot and his wife will, of course, be members of the Mission on the same basis as other members of the University faculty. They expect to sail very shortly.

Sincerely yours,

Arthur J. Brown

re joint Com. for University

FILING DEPT.

TELEPHONE CHELSEA 9880-3

OCT 16 1918

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SECRETARIES**The Board of Foreign Missions
of the****Presbyterian Church in the U.S.A.****156 Fifth Avenue****New York**DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER

AJB/S

No. 73

October 11, 1918.

To the University Council

of the Shantung Christian University.

Dear Friends:-

We are deeply gratified by a letter from the Rev. R. P. MacKay Secretary of the Board of Foreign Missions of the Presbyterian Church in Canada, stating that the Executive Committee of that Board has approved the proposal for a Joint Committee for the University. This means four Boards in North America that have now taken favorable action, although ours is the only one which has assumed definite responsibility for all the departments of the University. I reported this fact to our Board at its meeting the 7th instant, and advised that a Joint Committee should now be constituted with representatives of the Boards that are willing to co-operate, in order that we may have a nucleus around which other Boards may perhaps be induced to gather in time, that the Boards that are now ready to co-operate may have some joint body to represent them, and that the British Joint Committee may have a like agency in this country with which it can deal. Our Board very cordially approved this recommendation, and unanimously took the following action:

The Board was gratified to learn from Dr. R. Fletcher Moorehead's letter of August 2 that a Joint Board for the Christian University was formally constituted June 28, in Great Britain with representatives of the Baptist Missionary Society, the London Missionary Society, the Wesleyan Missionary Society, and the Anglican Society for the Propagation of the Gospel. The Board was also gratified to learn that the Board of Foreign Missions of the Presbyterian Church in Canada had voted to co-operate with a Joint Board in North America. As the Executive

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Committee of the Southern Presbyterian Church and the Board of Foreign Missions of the Norwegian Lutheran Church had already expressed their readiness to cooperate in the Medical College of the University, the Board supplemented its action of June 17 on this subject by voting that such a Joint Board should now be constituted in North America in cooperation with the Joint Board already formed in Great Britain, and the Board elected as its representatives in such a Joint Board the Rev. Dr. Arthur J. Brown, the Rev. George T. Scott, David Bovaird, Jr., M.D., and William N. Schultz, M.D. The Board authorized these representatives to take the necessary steps, in cooperation with representatives to be chosen by the other Boards indicated, to complete the organization of a Joint Committee in accordance with the general plan which was approved by the Board February 18 and communicated to the field in Board letter No. 66 of February 19 to the University Council, except that the basis of representation shall be that adopted by the British Joint Board, namely, that each Society cooperating in all the Departments of the University shall appoint four representatives upon such a Joint Board, that each Society cooperating in more than one department though not in all, shall appoint three such representatives whilst those whose cooperation is limited to one department, shall appoint two representatives, it being left to the discretion of each Mission Board to decide in which School of Schools of the University it desires to take a share.

Of the representatives designated, Mr. Scott is an Associate Secretary connected with my department, who at the request of our Board is specializing on our higher educational institutions and will to an increasing extent represent us in relation to them.

Dr. Bovaird is the senior Medical Examiner of our Board, a New York physician of high standing, and a long time student of missions. Many missionaries will remember with pleasure his visit to Asia as a member of Dr. Robert M. Speer's party three years ago.

Dr. Schultz is of course, well known to you as a former member of the Faculty of the Medical College of the University, who is detained in this country rather indefinitely by the illness of his mother.

I am writing today to the other Boards named in our action expressing the earnest hope that they will find it practicable to elect at once their representatives to the Joint Board on the basis indicated in the action of our Board.

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OCT 11
1918

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As soon as they have elected their representatives, I shall have great pleasure in arranging for a meeting for organization, and then I think we shall send communications to all the other Boards whose cooperation is desired, telling them of our action and of our ardent hope that they may see their way clear to join us, and adding that, if they cannot do so at once, we want them to feel that the door of invitation will remain wide open.

Assured of your deep interest in this step and of our earnest prayers for a successful consummation of the movement, I am

Very cordially yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/S

No. 74

November 8, 1918.

In re Regular Furlough Dr. & Mrs. C. K. Roys
Appropriation for Union Medical College

To the University Council of the Shantung Christian University.

Dear Friends:-

We received some time ago a letter dated June 18th, signed by Dr. Samuel Cochran and Dr. R. T. Shields in behalf of the faculty of the Union Medical College of the Shantung Christian University, regarding the recommendation of Mr. Roger E. Greene, Resident Director in China of the China Medical Board, to the effect that Dr. Charles K. Roys should take post graduate studies during his present furlough which would require a years absence, instead of the proportionate absence requested by your Executive Committee in the Rev. Dr. W. O. Elterich's official letter of October 16, 1917, and approved by the Board. We have been deferring action upon this request in the expectation that an official request would be received from the University Council, which is the only body on the field with which the Board prefers to deal in University questions. We have received no such communication however, and in the meantime Dr. Roys writes us under date of October 27th that it is necessary for him to know at once what course he will be expected to pursue, as his fellowship and other important matters are involved and must be sacrificed unless favorable action can be taken at once. The Board, therefore, took the following action the 4th instant.

" In view of the circumstances set forth in the joint letter of Dr. Samuel Cochran and Dr. R. T. Shields of June 18 and Dr. Charles K. Roys' letter of October 27, the Board's action of December 3, 1917, authorizing Dr. and Mrs. Roys of the faculty of the Shantung Christian University to take an intermediate furlough on a proportionate basis, was amended by authorizing them to make their present stay their regular furlough of one year, with the understanding that their next full term of service will begin on their return to the field, and the appropriation made for the Board's proportion of their travelling expenses to America was cancelled, as Dr. Roys has written that the fellowship provided by the China Medical Board has provided for the travelling expenses of himself and family on the journey to America."

We assume in the circumstances that this is the action that you would like to have us take, and we trust that we have made no mistake in acting in this matter without an official request from the University Council which may have been lost in the mails.

NOV 8
1918

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University Council of the Shantung Mission. No. 74.

At a former meeting of the Board the following appropriation was entered:

"A "An appropriation of \$13,750. gold was made for the Union Medical College of the Shantung Christian University; this sum being a payment for this purpose from the China Medical Board of the Rockefeller Foundation; \$7,000. of this amount to be for maintenance expenses, and the remaining \$6,750. on account of loss in exchange, being payment on account of China Medical Board's pledge of \$100,000. for maintenance and \$20,000. for exchange."

The Treasurer of the Board informs me that you already of this and had drawn the money, and that you will understand that the present action does not place additional money at your disposal but simply officially makes a record of what has already been done.

Sincerely yours,

Arthur J. Brown

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SECRETARIESThe Board of Foreign Missions
of the

Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York

GTS/R

OFFICE OF SECRETARY

No. 75

November 19, 1918.

RE: SPECIAL GIFT FOR ARTS COLLEGE.
APPROPRIATION FOR THE UNIVERSITY PROPERTY FUND.
TRAVELLING EXPENSES OF DR. AND MRS. C. K. ROYS.

To the University Council of Shantung Christian University.

Gentlemen:

The Presbyterian Board at its meeting November 18, 1918, made two appropriations for Shantung University, as follows:

1. "An appropriation of \$2,025. gold was made for the property fund of the Arts College of the Shantung Christian University, Tsinan-fu, China; this sum being composed of the following special gifts for this purpose: from Mr. E. O. Emerson, Jr., \$25.00; Mr. C. H. Payne from payment on account principal Big Sand & Oil Company bond, \$500.00, and from the estate of Samuel P. Harrison, \$1,500.00." An effort is being made to secure the payment of the outstanding unpaid pledges which have been made at various times for the University. The above appropriation represents the remittances recently received by the Treasurer's Office in response to its appeal.

2. "In accordance with the Board's action of June 29, 1915, the balance of \$878.54 gold remaining from the \$1,000. reserved for promoting the interests of the Shantung Christian University, Tsinan-fu, China, was appropriated to the property fund of the University." You will recall that at the end of Mr. Luce's successful special campaign the Board, at his request, set aside a promotional fund of \$1,000 to cover such special overhead charges as might be incurred in America on behalf of the University. Believing that the University Council would like to have the remainder of this fund available on the field the Board has thus appropriated the entire balance.

Another action of the Board at its meeting yesterday corrects a mistake which arose from misinterpretation of an earlier letter of Dr. Roys. The latest action reads:

"The Board rescinds that part of its action of November 4th which cancelled the appropriation of the Board's proportion of the travelling expenses to America of Dr. Charles K. Roys, of the Shantung Mission, and his family, Dr. Roys having explained in his letter of November 12th that the fellowship provided by the China Medical Board did not provide for full travelling expenses, but only for the part that he was personally to meet under the Board's rule regarding proportionate furloughs."

Sincerely yours,

George L. Scott
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Associate Secretary.

DEC 31 1918

SECRETARIES

University Council

OTS/R

No. 76

December 23, 1918.

Rev-502.

- I. APPROPRIATIONS FOR MEDICAL AND ARTS COLLEGES.
 II. CANDIDACY OF (REV.) DONALD A. IRWIN.

Rev. J. Percy Bruce, President,
 Shantung University.

Mr. Paul C. Cassat,
 Treasurer and Registrar,
 Shantung University.

Dear Friends:

I. The Board at its latest meeting on December 16th 1918, took the following action in making what I am sure will be fully appreciated appropriations to the Medical and Arts Colleges of Shantung Christian University.

"Appropriations were made for the Shantung Christian University as follows: \$5,000 gold for the Union Medical College, this sum being a payment by the China Medical Board on its pledge toward maintenance expenses; \$6,000 gold for the Arts College property, this sum being the third payment by Mr. J. G. Finley of Pittsburgh on his pledge of \$6,000 a year for five years for this purpose; \$250 gold for the Arts College property from Mrs. C. H. Bigelow of St. Paul, Minnesota; \$200 gold for the Arts College property from Mr. C. H. Bigelow, Jr. of St. Paul; \$40 gold for the Arts College property from Mrs. C. H. Bigelow, Jr. of St. Paul; and \$125 gold for the Arts College property from Mr. Henry M. Hurd, of Baltimore, Maryland."

II. (Rev.) Donald A. Irwin, the son of the Rev. and Mrs. J. P. Irwin of the Shantung Mission, has applied to the Board for appointment, preferably for educational work, in Shantung or North China. He has in mind the possibility of filling the need for a teacher of pedagogy in Shantung University. You probably know Mr. Irwin who was born in Shantung. He was graduated at Washington and Jefferson College in 1916, is planning to be graduated in 1919 at Western Theological Seminary, and to be ordained. He is engaged to a Miss Totten of Pittsburgh. Both Mr. Irwin and Miss Totten are very well spoken of by their referees. Mr. Irwin plans to take one year of post-graduate study to fit him definitely for his special work of teaching. He asks advice from the Board as to what branch of study to pursue. We believe that our Presbyterian Board's quota on the Arts College staff is full but it is possible that the college may wish to seek to make other provision for the support of Mr. Irwin if it should be decided that the college wishes him to undertake any particular task.

Letters like this have I believe customarily been sent to the University Council. However, as a letter to the University Council necessitates the mimeographing and mailing of sixty copies, I venture to write this letter merely to the two officers of the University as I do in the case of other similar institutions. If this should not prove satisfactory to you on the field, please let me know and we will endeavor to comply with your wishes.

With kind regard I am,

Sincerely yours,

Associate Secretary for Higher Education.

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